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Introduction

Overview

Youth Empowerment Services (YES) is the new mental health system of care in Idaho for youth with a serious emotional disturbance (SED) — a term used to identify youth under the age of 18 who have both a mental health diagnosis and a functional impairment. YES uses a youth and family centered, team-based, strengths and needs focused approach for early identification, treatment planning and implementation of care. Child and Family Teams create coordinated care plans with measurable goals that respect the youth’s strengths, needs, community and culture. Providers and agencies work together with the youth, family and other supportive individuals in the youth’s life to monitor and adjust the treatment plan as goals are met and needs change.

The Idaho Department of Health and Welfare, Idaho Department of Juvenile Corrections, Idaho State Department of Education, families, youth and mental health professionals are working together to develop this system of care. The YES system of care will be implemented in 2019 and will continue to be monitored and improved for an additional three years to ensure the system is sustainable.

The introduction to the YES Practice Manual provides background information on the new system of care, introduces the YES system of care, and provides an overview of the rest of the YES Practice Manual.

Background

Idaho’s new system of care grew out of the Jeff D. Class Action Lawsuit and Settlement Agreement. This lawsuit was filed in 1980 against the governor of Idaho, Idaho Department of Health and Welfare, Idaho Department of Juvenile Corrections, and Idaho State Department of Education for, in part, failing to meet the needs of youth determined to have SED. After many hearings and several attempts to implement an improved system, the plaintiffs and defendants came together to mediate an agreement. In 2015, all the parties signed the Jeff D. Settlement Agreement. The Agreement provides an outline for the system of care, a timeline to develop an implementation plan, and a timeline for the implementation of the new system of care.
The goals of the Settlement Agreement are to develop, implement and sustain a family-driven, coordinated, and comprehensive children’s mental health service delivery system that:

1. Identifies and screens youth who potentially have serious emotional disturbance and connects them to appropriate care according to a consistent statewide procedure, regardless of entry point or referral source.

2. Provides individualized services to youth with serious emotional disturbance consistent with the Principles of Care.

3. Communicates with youth and their families about the nature and purposes of services and how to access them.

4. Delivers a continuum of care that emphasizes high quality community-based services and supports in sufficient intensity and scope in the least restrictive environment appropriate to meet the youth’s needs.

5. Coordinates delivery of mental health services among departments and agencies serving youth in order to reduce fragmentation of services for children and youth.

6. Measures and communicates treatment outcomes and system performance in order to improve quality care and increase accountability to youth, their families and stakeholders.

7. Supports engagement and involvement of youth and their families throughout the system of care, including treatment planning as well as system improvement and planning efforts.

8. Develops the workforce and infrastructure necessary to meet the need for availability and access to services and supports, and provides for education, training and ongoing coaching of providers, youth, their families and other stakeholders as applied to the system of care and its implementation.

9. Builds on existing strengths of the children’s mental health system and uses state resources efficiently.

10. Fully accesses Medicaid and other federal funds and maximizes opportunities for child serving agencies to work together on funding of common services.

11. Maintains a collaborative governance structure that includes state agencies, youth, their families and other stakeholders.

12. Affords due process — procedures for youth and family to file complaints or appeals — to youth to ensure that they are not treated in an unfair, unsupported or unreasonable way.

13. Leads to improved outcomes for youth and their families in order to:
   - Keep children and youth safe, in their own homes and in school.
   - Minimize hospitalizations and out-of-home placements.
   - Reduce potential risks to their families.
   - Avoid delinquency and commitment to the juvenile justice system in order to receive mental health services.
   - Correct or ameliorate mental illness, reduce mental disability and to restore functioning.
YES System of Care

The YES system of care is a continuum of community-based services and supports for youth with mental health needs. These services and supports are organized into a coordinated network that:

- Builds meaningful partnerships between providers, families and youth to empower youth and families to make choices about the youth’s care.
- Ensures a family’s cultural and linguistic needs are incorporated in the youth’s care.
- Provides support to help youth function better at home, in school, in the community and throughout life.

Implementing a system of care begins with a commitment on the local and state levels. It involves collaboration across agencies, families and youth to improve access to care and expand the available services and supports. It also requires an important cultural shift in the approach to delivering mental health care in the state of Idaho.

In the past, Idaho’s mental health system was uncoordinated, access to services for youth with SED was limited and youth and families did not have a say in the plans that were developed. YES puts a framework in place for a Child and Family Team to develop goals that guide all treatment plans and embrace 11 Principles of Care:

1. Family-centered
2. Family and youth voice and choice
3. Strengths-based
4. Individualized care
5. Team-based
6. Community-based service array
7. Collaboration
8. Unconditional
9. Culturally competent
10. Early identification and intervention
11. Outcome-based

In addition to these values, YES organizes the pathway to services, expands access to them, uses a coordinated care plan, and communicates goals across agencies and providers.

The YES website, yes.idaho.gov, provides information on the YES system of care, targeted information for youth, families and providers, links to resources and links to YES partner agencies.
YES Practice Manual Overview

This document, the YES Practice Manual, provides information on how the new system of care is used in practice. It is a guide for youth, families and providers. Although the manual may be read from beginning to end, each individual part may also be read on its own. It may be referred to for answers to questions or to locate specific information.

The manual contains six chapters that explain the YES system of care and describe how state agencies and providers interact with youth and families to help them gain access to services and supports. It also provides the structure for how youth and families can expect to move into, through and out of care. The diagram shown below represents the YES system of care.

In the YES Practice Manual, chapters 1–5 each represent a part of the system of care. The sixth chapter contains information about the right that youth and families have to file a complaint or appeal a decision. The chapters in the manual are listed below.

1. Identifying and Engaging Youth and Families
2. Assessing Youth and Determining Eligibility
3. Planning Coordinated Care
4. Exploring Services and Supports
5. Working Through Transitions
6. Filing Complaints and Appeals

In some places, the manual refers to other resources that may provide more complete or supplemental information. Links to these resources are embedded in the text, and a list of resources with information on how to obtain a printed copy is included in Appendix A.

The word “youth” is used throughout the practice manual to refer to anyone under the age of 18 except for in the “Tips for Families,” which use “child” or “children.” The word “family” refers to birth-parents, adoptive parents, guardians, extended family, family of choice, members of the family’s support system, and current caregivers.
# Chapter 1: Identifying, Referring and Engaging Youth

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Overview

The first step in accessing the YES system of care is to identify and engage youth and families. This chapter provides information on different tools that may be used to help identify youth, how to get help and how providers engage the youth and family from the very start of the YES process.

It is important to note that youth with Medicaid can always receive medically necessary mental health services through Optum Idaho, and do not need to receive a screener before contacting Optum Idaho to access these services.

Identifying Youth

Youth may be identified for YES by anyone who knows them and are concerned about their mental health. This may include family members, teachers, coaches, probation officers, primary care doctors and mental health providers. A checklist is available to help families with this identification. It contains a brief series of mental health statements the youth and family answer together to help them decide if the youth should participate in a full mental health assessment. This checklist is available on the YES website or may be provided by the youth's school.

If the family decides that they would like a mental health assessment, they can call one of the numbers below to get help:

- If the youth has Medicaid, the family can call the Optum Member line at 1-855-202-0973.
- If the youth does not have Medicaid, the family can call the Idaho CareLine at 2-1-1 or visit www.211.idaho.gov.

Additional information and resources are also available at www.yes.idaho.gov.

If family doctors or mental health providers believe a youth may benefit from the YES system of care, they may offer a screening. These screenings are designed to identify unmet mental health needs and provide an indication for a comprehensive mental assessment. The sections below discuss some of the screening options that may be used.

CANS screener

The CANS screener was developed from the Child and Adolescent Needs and Strengths (CANS) tool, and is designed to help identify youth with unmet mental health needs. Family doctors, mental health providers, probation officers and others may use the screener if there is an indication that the youth may need help with their mental health. The CANS screener cannot be used in place of a complete CANS. It is one of many tools a provider can use to identify unmet needs and is not billable as a separate service.
The CANS screener looks at the following four areas and rates them:

1. Behavioral or emotional needs
2. Life functioning
3. Risk behaviors
4. Caregiver resources and needs

Results of the screener are given both verbally and in writing to the youth and family.

**Physician screenings**

There are a variety of screening tools physicians may choose to use to screen for mental health problems. These screenings are typically short and results are given during the exam. If the screening indicates the youth has unmet needs the family is directed to either Liberty Healthcare or Optum Idaho to get help.

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**Getting Help**

Families may be directed after a screening or during a phone call with 2-1-1 to contact one of the resources below for a full mental health assessment.

- Liberty Healthcare for a mental health assessment.
- Optum Idaho (if the youth has Medicaid) to find a provider.

The sections below describe what happens when the family calls Optum Idaho or Liberty Healthcare.

**Optum Idaho Network**

Youth who are Medicaid members have access to mental health providers in the Optum Idaho network. The family can call the member line at 1-855-202-0973 to find a provider and schedule an appointment.

Once a youth has a mental health provider, the provider can help the family by:

- Answering questions.
- Listening to the youth and family’s story, guiding conversations with them, and gathering information to complete a mental health assessment, also known as a comprehensive diagnostic assessment.

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**Tips for youth**

Do you feel hopeless, depressed or anxious? Are you struggling with negative thoughts or fears that won't leave you alone? Is it hard to find the motivation to get out of bed?

- Talk about it with people in your life you trust. This can be your parents, teacher, a friend's parent, a school counselor or a youth group leader.
- Most people in your life will help if you ask even if you think they don't care.
- Mental Health Providers can be pretty awesome. Their whole job is to listen to what's going on in your life and help come up with solutions. They wouldn't do their job if they didn't care at least a little. Plus, almost everything you talk about with them has to be kept completely private!
- Everyone struggles with negative feelings or harmful behaviors at some point in their life. Make talking about what's going on in your life a normal part of hanging out with your friends. If you're there to support them when they're having a hard time, they'll be there for you.
- Always bring up serious stuff that may be happening with you or a friend with a support person in your life.

Learn more about assessments and the CANS Tool in Chapter 2
Chapter: 1

Tips for families

If you think your child would benefit from mental health services you can:

- Call one of the numbers below for help:
  - Idaho CareLine at 2-1-1.
  - Optum Member line at 1-855-202-0973
    (Medicaid members only)
  - Liberty Healthcare at 1-877-305-3469
- Talk to other people in your child's life to see if they see the same things you do. This could be a teacher, coach, friend, religious leader or any other important person in your child's life.
- Schedule a mental health screening with your child's doctor, or a full mental health assessment with a mental health provider.

Liberty Healthcare

Families can call Liberty Healthcare at 1-877-305-3469 to schedule a mental health assessment. During this phone call, a YES customer service specialist gathers some basic information from the family. A provider calls the family back within one business day to set up a time for the assessment. The family and provider discuss the assessment process and set a time and location for the assessment. A few important things to note about this conversation are listed below:

- The family chooses the location for the assessment. This can be a place where the youth and family feel comfortable and can speak freely. It can be in their home or in another community-based location where their confidentiality can be kept.
- This is a good time to speak about any sensitive information the family would like to discuss without the youth present.

During the assessment, the youth and family share their story with the provider. The youth does not need to be present for this entire conversation and may leave for parts of the discussion. The youth may also ask to speak to the assessor in private. The assessor gives the family a diagnosis and makes an SED determination.

Tips for providers

It's important for providers to engage youth and families throughout YES, including in the identification and referral phase. You can do this by:

- Explaining the YES system of care to youth and families.
- Asking the family to "tell you about it" in regards to specific experiences or behaviors that concern them so that you can understand the parts of the story that are important to them.
- Ensuring you follow-up with youth and families to make sure they are engaged.

Engagement

Engagement is the process mental health agencies, providers and others use to empower youth and their families to take an active role in improving their own mental health. It is the foundation to building trusting and mutually-beneficial relationships. Providers involve youth and families in every aspect of their care and motivate them to recognize their own strengths, needs and resources. Families are recognized as the expert on their experience and the information they share about their experience is vital to success.
Engagement starts during the identification and referral process and continues throughout the youth and family's entire experience with the YES system of care. Youth and families are always welcomed and treated with respect and honesty, and their feelings and experiences are sought out and validated. They are given choices and their opinions and preferences are included at every decision point.

**Summary**

Anyone may identify a youth as someone who may benefit from the YES system of care. There is a checklist available on the YES website and through some schools that can help families decide if the youth should seek care. Some youth may be identified by a primary care physician, mental health providers or probation officer through a screening tool. Youth may be directed to Liberty Healthcare for an assessment, and youth with Medicaid may be directed to the Optum Idaho network providers to start receiving care.

Engagement is one of the most important shifts in the new system of care. Through active engagement youth and families are empowered to make choices and give their opinions about the care the youth receives. This process starts during identification and continues throughout the system of care.

Go to [Chapter 2](#) to learn about the assessment and eligibility process.

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**Tips for providers**

- Providing information about the Liberty Healthcare assessment process for youth who:
  - Have Medicaid and would benefit from respite.
  - Might qualify for Medicaid with an SED determination.
# Chapter 2: Assessing Youth and Determining Eligibility

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Overview

This chapter provides information on mental health assessments, the Child and Adolescent Needs and Strengths (CANS) tool and eligibility for the YES system of care. A mental health assessment and the CANS tool are used for treatment planning and progress tracking. They may also be used to determine if a youth has a serious emotional disturbance (SED). In Idaho, SED is defined as the combination of a mental health diagnosis and a substantial functional impairment.

Assessments may be given by:

• Optum Idaho network providers.

• A Children’s Mental Health clinician with the Division of Behavioral Health.

• Liberty Healthcare

• Private insurance mental health providers.

Some different types of assessments and when they may be given are listed below.

• Assessments for an initial SED determination are provided by Liberty Healthcare for:
  ◦ Youth without Medicaid
  ◦ Youth with Medicaid who want to receive respite care.

• Intake assessments are done when a youth first begins seeing a mental health provider so they can obtain current information. The provider may review past assessments and initiate a conversation based on them.

• Assessment updates occur annually or when there are significant changes in the youth’s life that may impact their mental health.

Mental Health Assessments

A mental health assessment begins with a conversation between a mental health provider, a youth and their family. During this conversation the youth and their family tell their story so the provider can combine their history with other elements of the assessment and provide a diagnosis. The youth may ask to speak to the assessor without their family present. They also do not need to be present for the entire conversation if the family feels there is some information that is best discussed without the youth in the room. It is important for the family to talk about how the youth would or does function without any services or supports, such as medications, accommodations or therapies, so the assessor can get a full picture of how those supports help the youth. This type of information can also assist the assessor in their initial diagnosis.

The mental health provider guides the discussion by exploring the following topics with the youth and family:

• Mental health symptoms, including feelings, thoughts, actions experiences, any past diagnosis and any family history of mental illness.

• Physical health and wellbeing.

• Social and family relationships.

• Culture and ethnic background.
• Drug or alcohol use.
• Relevant recent events such as a death, divorce or trauma.
• Strengths and skills.
• Hopes and goals for the future.

Liberty Healthcare assessments can take place in a location the youth and family choose, such as a youth’s home or another private location where they feel at ease. Other assessments typically take place in a provider’s office, and occur as the youth’s mental health needs change.

Families should receive a copy of the assessment when it is complete, and can ask for one if they do not automatically receive it.

The CANS Tool

The Child and Adolescent Needs and Strengths (CANS) is a tool that uses the information gathered during an assessment to create a record of the youth and family’s strengths and needs. Strengths are areas of the youth’s life or family’s life where they are doing well or have an interest or ability. Needs are areas where the youth or family needs support.

In addition to identifying strengths and needs, the CANS is used to:

• Capture information about the youth’s ability to function within their family and community.
• Determine if the youth has a functional impairment.
• Create meaningful care plans.
• Monitor the outcome of services.
• Provide a common language for providers, youth and families to use when discussing strengths and needs.

Completing a CANS

The CANS is organized into individual and family life domains (areas). Each domain contains items that specifically relate to that area. The provider, youth and family use the information gathered during the assessment to work through each item in the CANS. They discuss items and collaboratively decide how to rate the items on a 4-part scale. Through this work the provider, youth and family are able to identify the strengths and needs of both the youth and family.

Tips for youth

To get help from a mental health professional, you need to do what’s called an assessment. The questions and topics that come up can be hard. Here are some tips to help get ready:

• Think about what’s important for a mental health provider to know about you and your life. Make a timeline or some bullet points on paper or in your head, and then practice to get more comfortable talking about it.
• Talk to a trusted person in your life about your story before going to the assessment. Each time you tell your story it gets easier to talk about.
• If there are any really hard things that you don’t want to hear or say, you can have your family talk about them while you take some space outside the room.
• If there is anything you don’t want to talk about in-front of your family you can ask to talk to the provider alone.
• The person doing the assessment may not be the person that ends up working with you regularly. Think of this as more of an interview where they’re trying to get an idea of who might be the best person to be on your team.
• Remember that the provider is there to help YOU. They’re on your team and won’t judge you for what’s going on.
The ratings as determined by the provider, youth and family are then used to help determine the amount of support the youth and family need. After the CANS is complete, the provider talks to the youth and family about the results to make sure they are accurate and reflect their story. The family should receive a copy of their CANS so they can review and refer to it during care planning.

Some of the domains identified in the CANS are not considered in other types of functional assessments, and are part of what makes the CANS unique. The core CANS domains and some examples of the items under the domain are listed below:

- **Exposure to Potentially Traumatic/Adverse Childhood Experiences domain**
  - Sexual abuse
  - Physical abuse
  - Emotional abuse
  - Neglect

- **Strengths domain**
  - Family
  - Interpersonal skills
  - Talents/interests

- **Life functioning domain**
  - Living situation
  - Social functioning
  - Resourcefulness
  - Sleep

- **Cultural domain**
  - Language
  - Identity

- **Behavioral/emotional needs domain**
  - Emotional and/or physical regulation
  - Attention/concentration
  - Depression
  - Anxiety

- **Risk behaviors domain**

---

**Tips for families**

The assessment process, including the CANS, can be a powerful experience for you and your child. Here are some things to keep in mind:

- You are the expert on your child and on their needs and strengths. By participating in the assessment process, you help the provider understand your child’s experiences and needs.
- You may need to talk about sensitive topics that are difficult to discuss, and there may be things you do not want to talk about in front of your child. It’s okay if your child needs to leave the room.
- Your child may want to discuss sensitive topics with the provider without you present. It is important to give them that opportunity.
- The provider may ask for copies of previous assessments. Having these assessments with you will help during this process.
- It’s important to talk about the strengths and needs your child has without services and supports like medication or therapy.
- Keep an open mind about the assessment process.
- Make sure you go over the CANS findings, including the narrative, with the provider before it is finalized.
- Make sure you receive a copy of the complete finalized CANS, including the narrative.
Tips for providers

Listed below are some tips you can use to help organize, plan, and facilitate an assessment and CANS.

- Use the CANS as a way to organize your assessment questions. This can help facilitate the conversation so it flows more naturally.
- Teach the youth and family about the CANS rating scales so they understand them and can contribute to discussions.
- At the end of your discussion, ask a few open ended questions to make sure there isn’t any additional information the family would like to share.
- Make sure the family understands what the next steps will be, and preview the planning process for them.
- Review the entire CANS and narrative with the family prior to finalizing it in the ICANS system to ensure agreement on the CANS.
- Make sure the CANS is complete in the ICANS system before exiting.
- Provide a complete copy of the finalized CANS to the family when you are done.

Using the CANS

The CANS is used in different ways to help improve the lives of youth and families. It can be used in care planning, for measuring outcomes and as a communication tool.

Care planning

One of the most significant ways the CANS is used is in care planning. When the Child and Family Team meet to plan the youth’s treatment, they discuss the CANS ratings to make sure that the youth and family’s strengths and needs are included in the plan. Sometimes a plan may focus on a subset of the youth and family’s strengths and needs.

- Need items identified within the CANS with a 2 or 3 rating should be considered when determining the youth’s goals for improvement.
- Strength items identified within the CANS with a 0 or 1 indicate a strength that can be used throughout treatment.

Measuring outcomes

Youth and families’ needs and strengths may change over time due to mental health support, and the CANS should be updated to reflect these changes. One of the ways to determine if supports are helping is to revisit the CANS and track changes. This may be done upon request or when there is a substantial change that indicates the need for re-assessment outside of the standard 90 day update schedule. The youth’s plan can then be updated to more accurately reflect their current strengths and needs.
Communication tool
The CANS provides a common language for providers, youth, families and their formal and informal supports to use when discussing the youth’s mental health. It can also provide a picture of the progress that’s been made and can help with recommendations for future care.

Eligibility
Youth under the age of 18 who are determined to have an SED are eligible for the YES system of care and may begin accessing services through one of the agencies listed below.

Division of Medicaid
Youth already enrolled in Medicaid do not need to go through the assessment process for an SED determination before accessing mental health care. The family can contact the Optum Idaho member line at 1-855-202-0973 for access to mental health services.

Youth who do go through the assessment process with Liberty Healthcare and are determined to have an SED may be eligible for Medicaid because the income limits for Medicaid are higher for youth with SED. Families can apply for Medicaid for their youth with SED by visiting [http://idalink.idaho.gov](http://idalink.idaho.gov) or by calling 1-877-456-1233. When the family receives the youth’s Medicaid eligibility letter, they can contact Optum Idaho to begin accessing services.

**Important:** The youth must have an SED determination from Liberty Healthcare before applying for Medicaid.

The online Medicaid application displays a preliminary eligibility decision. This decision may not be accurate because a manual review is required to confirm the youth’s SED status, and higher income level. The family will receive a letter within five business days with their actual Medicaid eligibility determination.

Division of Behavioral Health (Children’s Mental Health)
When a family receive notices that their youth is not eligible for Medicaid, they can contact their regional Children’s Mental Health Office at one of the numbers listed below for help accessing non-Medicaid mental health services:

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<td><strong>Region 1</strong></td>
<td></td>
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<tr>
<td>Coeur d’Alene</td>
<td>208-769-1406</td>
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<tr>
<td>Kellogg</td>
<td>208-769-1406</td>
</tr>
<tr>
<td>St. Maries</td>
<td>208-769-1406</td>
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<tr>
<td>Ponderay</td>
<td>208-769-1406</td>
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<tr>
<td><strong>Region 2</strong></td>
<td></td>
</tr>
<tr>
<td>Grangeville</td>
<td>208-983-2300</td>
</tr>
<tr>
<td>Lewiston</td>
<td>208-799-4440</td>
</tr>
<tr>
<td>Moscow</td>
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### Summary

An assessment starts with a conversation between the youth, family and a provider during which the youth and family tell their story. Their information, combined with the rest of the assessment process, leads the provider to a diagnosis and is used to complete the CANS. The CANS is used to determine functional impairment and to identify the youth and family’s strengths and needs.

Youth with Medicaid may access mental health services immediately by contacting the Optum Idaho member line. If the family wishes to apply for Medicaid for their youth under the increased income limits, an assessment is required to determine the presence of an SED. After an SED determination, the youth and family begin the care planning process. Refer to Chapter 3 to learn more.

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<td>Caldwell</td>
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# Chapter 3: Planning Coordinated Care

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Overview

Care planning is a process that uses the Principles of Care and Practice Model to create a coordinated care plan. The YES Practice Model is a way to plan and coordinate care through a Child and Family Team (CFT) approach. All Child and Family team members apply the Principles of Care throughout this process. These principles guide the delivery and management of mental health services and supports for youth in Idaho. Coordinated care plans can take many forms, but there are some plans that have specific criteria and requirements.

This chapter explains in detail these important YES standards:

- Principles of Care
- Practice Model
- Child and Family Teams
- Coordinated care plans

Principles of Care

The Principles of Care are 11 values that are applied in all areas of mental health treatment planning, implementation and evaluation.

1. Family-centered — emphasizes each family’s strengths and resources.
2. Family and youth voice and choice — prioritizes the preferences of youth and families in all stages of care.
4. Individualized care — customizes care specifically for each youth and family.
5. Team-based — brings youth, families and informal supports together with professionals to identify the youth and family’s strengths and needs, and to create, implement and revise a coordinated care plan.
6. Community-based service array — provides local services in the least restrictive setting possible and in a location chosen by the youth and family.
7. Collaboration — brings together families, informal supports, providers and agencies to meet identified goals.
8. Unconditional — commits to achieving the goals of the coordinated care plan.
9. Culturally competent — considers the family’s unique needs and preferences.
10. Early identification and intervention — assesses mental health early and provides access to services and supports when the need is first identified.
11. Outcome-based — contains measurable goals to assess change.

Each of these principles is described in greater detail below.
Family-centered

Family-centered care emphasizes each families’ strengths, resources and culture. Families are actively engaged in the process of creating and implementing a coordinated care plan for the youth, and their preferences, experiences and perspectives are valued by all members of the Child and Family Team. Families formed through birth, foster, adoption and choice are respected and included.

Family-centered essentials

The most important parts of the family-centered principle are listed below.

• Team members support, value and respect youth and families as essential members of the team.

• Family, providers and other team members communicate in a respectful and honest manner.

• Members support youth and families, and encourage them to share their knowledge, opinions and preferences throughout the process.

• Through active engagement, the members of the team learn about the youth and family members’ perspectives on their strengths (like coping skills), needs (like behavioral or emotional challenges) and resources (like supportive relationships or informal supports.) The team uses what they learn to help the youth and family develop a coordinated care plan.

• Youth and family members lead the identification of short and long-term goals.

• The coordinated care plan focuses on increasing the strengths of youth and families to increase the likelihood of improvements in functioning.

• The team adapts the coordinated care plan as the needs of the family and youth change over time. These adaptations include transitions to lower or higher levels of care as needed.

Tips for families

Sometimes when you are getting help for your child it feels like you are focusing on what doctors and therapists want. It can be overwhelming, especially if you do not feel heard. The Principles of Care are meant to guide providers so your family is always at the center of the care you receive. The following list provides important information you should remember about Child and Family Teams, the Principles of Care and the Practice Model.

• You are the expert on your child and family, and the focus is on what works for you as a family. All assessments, treatment planning and services and supports focus on your family’s strengths and needs.

• Every family and child is different, which is why individualized care is important. You identify the goals that mean the most to you and your child and the services and supports that will help you achieve them.

• Service providers should listen to you and use your preferences to provide treatment that meets your needs. If the current treatment plan does not work for you, speak up and let them know.

• By collaborating with your team, you create a meaningful treatment plan, and you do not have to identify and reach goals alone.

Learn more about Child and Family Teams later in this chapter.
• Members of the team identify the formal and informal supports the youth and family need. As the youth reaches the goals identified in the coordinated care plan, formal supports are transitioned to informal supports that are available in the family’s natural setting.

Family and youth voice and choice

The preferences of the youth and family are prioritized during all phases of the process, including engagement, assessment, teaming, coordinated care planning, implementation, monitoring and adaption, and during transition. All providers communicate openly and honestly with families in a way that supports their culture, dynamics and personal experiences.

Family and youth voice and choice essentials

The most important parts of the family and youth voice and choice principle are listed below.

• The family and youth work with their provider to decide which individuals to invite to be on their Child and Family Team. Providers of services and supports are always part of the team.

• Team members engage the youth and family to learn about their strengths and needs.

• The youth and family provide input that is prioritized throughout the process of developing and implementing a coordinated care plan.

• The family and youth actively participate with the rest of the team to determine if goals are being met and identify any necessary changes to the coordinated care plan.

• The family and youth identify the most natural and convenient settings for services and supports to take place in.

• Team members recognize and value the cultural identities, primary language and practices of the youth and family members. Cultural traditions and practices are integrated into care whenever possible.

• Members of the team understand that sometimes the youth and family members have different cultures they identify with and create plans to address any cultural differences that exist among family members.
**Strengths-based**

Services and supports are identified to build upon the strengths of the youth and family to improve the youth’s functioning. The coordinated care plan focuses on strengths and competencies that address needs, and deficiencies and problems that create needs. Each service and support is delivered in a way that enhances the capabilities, knowledge, skills and assets of the youth and family.

**Strengths-based essentials**

The most important parts of the strengths-based principle are listed below.

- Providers use the Child and Adolescent Needs and Strengths (CANS) tool to identify the strengths and needs of the youth and family.
- Members of the team learn about individual and family strengths and use them in the coordinated care plan to address their needs.
- The team includes ways to increase the individual and family strengths on the coordinated care plan.

**Individualized care**

Goals, services, supports and the coordinated care plan are all customized to provide care specific to the unique strengths and needs of the youth and family. Each portion of the plan is monitored and adapted as necessary to meet the changing needs and goals of the youth and family.

**Individualized care essentials**

The most important parts of the individualized care principle are listed below.

- The Child and Family Team recognizes that every youth and family are unique and has specific needs, strengths and family cultures.
- The youth and family work with the other members of the team to identify the services and supports that best utilize their strengths and address their needs.

**Tips for families**

- Your child’s coordinated care plan has measurable, outcome-based goals that help your family know how you are doing. If a goal, a service, or a support is not working, you can work with your provider or team to change it so you are working on an outcome that meets your family’s vision.
- The Child and Adolescent Needs and Strengths (CANS) captures the story of your family. Through this tool you are able to find out where you excel and where you need help. It is not about finding out what is wrong.
- When you acknowledge your strengths, you are more likely to use them to work towards your goals and improve your treatment experience. The CANS tool can help you identify these strengths.
- Services are designed to take place in the community whenever possible, but each community is different so services in your area may look different than services in other communities.
- Being willing to adapt the goals, services and supports included in your plan allows it to grow with your child and family and to reflect the vision your family has of the future.
- Your child does not always need the same level of care throughout their lifetime and it is likely that their needs will transition between higher and lower intensities as treatment continues.
The team develops a coordinated care plan that includes the identified services and supports and is responsive to changes in strengths and needs.

The team collaborates with youth and family members to evaluate and adjust goals, services and supports in the coordinated care plan as needed to provide the best outcomes for the youth and families.

**Team-based**

Youth and families are brought together with informal supports (members of the family’s community and social network), professionals and individuals from child-serving organizations to create a team that develops a family-driven, strengths-based coordinated care plan. This Child and Family Team commits to supporting the youth and family throughout care.

**Team-based essentials**

The most important parts of the team-based principle are listed below.

- The family and youth bring together important people in their lives, such as extended family, friends, neighbors, coaches and faith-based connections, with health care providers, educational staff and child-serving agency representatives to create a Child and Family Team.

- The team members may change as the treatment goals are refined or when new services and supports are identified.

- The youth and family actively participate and are equal partners during this collaborative process.

- The other members of the team work together with the youth and family to develop a coordinated care plan based on a shared vision that builds on the youth’s and family’s strengths.

- The team members use their knowledge, skills and different perspectives to provide valuable input about the youth's strengths and needs, and the services and supports in order to create meaningful treatment goals.

- The team works together to create a coordinated care plan that is agreed on by all team members.

- Members of the team work to revise and update the coordinated care plan when goals, strengths and needs change. Changes are based on input from the youth, family and other team members, and information from ongoing assessments and data collection.
Community-based service array

A collection of community-based formal and informal services and supports are available to assist youth and families so they can reach the goals identified in their coordinated care plan. Community-based services take place in the youth’s community or home as opposed to in a clinical setting. These services and supports are intended to help them use their strengths to address their needs and improve their functionality. Services and supports are provided in the least restrictive setting for the youth’s identified needs.

Community-based service array essentials

The most important parts of the community-based service array principle are listed below.

- The Child and Family Team develops a coordinated care plan that includes services and supports in the least restrictive appropriate setting possible.
- Communities, including private and public agencies, develop and support local services to help youth and families reach the goals in their coordinated care plans.
- The youth and family members’ preferences help the rest of the team decide when and where (e.g., home, schools, community centers, parks) services and supports are provided.
- The team identifies the desired services and supports based on the service availability, and identifies the preferred setting in the coordinated care plan.

Collaboration

Youth and families work with any extended family, community members, health care providers and individuals from local or state child-serving organizations and agencies to build the strengths and meet the needs identified in the coordinated care plan. For local and state child-serving agencies, this partnership occurs at the individual treatment planning level as well as within the governance structure.

Collaboration essentials

The most important parts of the collaboration principle are listed below.

- The systems a youth may be involved with (e.g. medical care, education, corrections and child welfare) work together in the Child and Family Team to build on strengths and meet the identified needs of the youth.

Tips for youth

- It’s important to feel like you’re actually doing something. No one likes to do a bunch of stuff and feel like they’re just spinning their wheels. So set goals you can measure through steps, specific dates, or another way. Work with your team to translate general goals into measurable ones.
- Just like how our needs change over time, the amount of support we need will change too. Sometimes our struggles aren’t as serious as they had been, and sometimes they get harder. Working toward wellness isn’t a straight line, and that’s ok! Be open to getting care that will help you the most with the struggles you’re facing right now.

Tips for providers

As you implement the Principles of Care and Practice Model in your practice, keep the following tips in mind.

- Help youth choose supportive and positive people to be a part of their team. The family involved in their team may be a non-traditional family that they choose.
- Share your perspective and listen to the perspectives of others on the team. This helps everyone broaden their view and see a more complete picture of the youth and family.
Tips for providers

- Encourage youth and families to have their own voice in the treatment process and to make their own choices. Help them prioritize their preferences so they buy-in to the process.
- Offer your professional opinion on services and supports, and encourage families and youth to consider all of their options. Document service recommendations and any reasons why a service is refused.
- Work with other professionals to provide better care for youth. Additional perspectives provide different insights and can benefit everyone involved.
- Help youth identify with their own culture so they develop a sense of who they are and where they belong.
- Work with the youth and team to develop outcome-based goals, and use the CANS as a way to measure success. Positive outcomes are what everyone is working towards.
- Encourage youth to speak up to make sure they are getting what they want out of treatment. Try to put them at ease and encourage them to discuss what it is that they want. Remind youth that this process is for them.
- Offer suggestions and listen to what the youth and family would really like. Find out what’s important to them and come up with ways to accommodate their wishes.

- Youth and families work with their providers and care coordinators to identify who to invite onto their team. Providers are always part of the team.
- Local and state agencies work together to further the treatment goals identified in the coordinated care plan, and incorporate additional goals that need to be accomplished (e.g. Individual Education Plan goals, probation requirements or youth and family case plans).
- Local and state agencies work together to develop rules, policies, procedures, and monitoring systems to ensure services are seamless for the youth and family regardless of where access starts (e.g. primary care doctor, school or state agency) or how their needs change over time.

Unconditional

The Child and Family Team is committed to achieving the goals of the coordinated care plan regardless of the youth’s behavior, placement or family circumstances, and regardless of the availability of community-based services. The team remains in place through the transition from formal supports (trained professionals) to informal supports (members of the family’s community and social network), and continues until the youth and family indicate the desire for the team to end.

Unconditional essentials

The most important parts of the unconditional principle are listed below.

- Members of the Child and Family Team work with the youth and family to achieve the goals of the care plan.
- The team prioritizes building the youth and family’s strengths while addressing the identified needs.
- Members of the team work to find appropriate services and supports for the youth and family regardless of the availability of formal community-based services. If there is a lack of progress, the team attempts to identify changing needs rather than assuming that the lack of progress is due to resistance or noncompliance with treatment.
- The team remains committed to assisting and supporting the youth and family members regardless of any challenges or difficult conditions the youth, family or providers experience in their efforts to meet goals.
- All team members commit to working towards youth and family driven goals until the family agrees that the identified needs have been addressed.
Cultural competency

Services and supports are provided in a way that is understandable and relatable to the youth and family and in a way that is considerate of the youth and family’s unique cultural needs and preferences. Services also respect the individuality of each member of the family.

Cultural competency essentials

The most important parts of the cultural competency principle are listed below.

• In all phases of the Child and Family Team’s work cultural identities, primary languages and practices of the youth and family members are recognized and valued. Cultural traditions and practices are integrated into care whenever possible.

• Members of the team are aware that the youth and family members may identify with different cultures, and include plans to address any cultural differences that exist among family members.

• Team members respect and are open to learning about the cultural identities and practices of the youth and family. Cultural identity and practices include race, nationality, locality (where they are from), disability, language, ethnicity, religion, political beliefs, sexual orientation, gender identity, socioeconomic status and other aspects of diversity.

• The team learns about the importance and role of cultural practices for individual youth and family members, and integrates this understanding into the coordinated care plan and associated services and supports.

• If the culture of the youth and the family are different, the team accommodates both cultures in the coordinated care plan.

Early identification and intervention

Youth are given opportunities to learn about their mental health diagnosis, and are given access to appropriate services and supports when their needs are first identified.

Early identification and intervention essentials

The most important parts of the early identification and intervention principle are listed below.

• Youth and families may use a checklist to determine if a meeting with a mental health professional would be beneficial.

• Family doctors complete a screening if they observe any potential mental health needs during routine appointments.

• Both personal use checklists and doctor screenings provide the youth and family with more information to help them decide if a full mental health assessment may be beneficial.

• A mental health provider conducts a full mental health assessment and CANS to identify the strengths and needs of both the youth and family.

• The Child and Family Team includes services and supports in the coordinated care plan at the appropriate level and intensity identified in the assessment.

• The team also recognizes that early intervention provides the most positive outcome.
Outcome-based

Coordinated care plans contain observable and measurable goals that are used to assess change rather than youth and family compliance. State agencies develop meaningful, measurable methods to monitor system improvements and outcomes.

Outcome-based essentials

The most important parts of the outcome-based principle are listed below.

- The Child and Family Team creates a coordinated care plan with services and supports based on measurable goals.
- Members of the team monitor the success of specific services and supports. Changes are made to the coordinated care plan when goals are reached or adjustments to the services and supports are needed to improve effectiveness.
- The team identifies any progress towards meeting the goals of the coordinated care plan with improvement in any functional impairment as noted by the family and the CANS tool.
- State agencies monitor outcomes for all youth and families receiving services and supports to ensure the agencies are providing effective and efficient services. State agencies make changes to address any systematic barriers to effective and efficient services and supports.

Practice Model

The six components of the Practice Model describe the experience that youth and families should expect to receive while in care. The six components are:

1. Engagement—actively involving youth and families in the entire process of mental health care, including identification, assessment and the creation and implementation of their coordinated care plan.
2. Assessment—gathering and evaluating information to identify the youth and family’s strengths and needs and to create, implement, monitor and adapt a coordinated care plan.
3. Care planning and implementation —identifying and providing appropriate services and supports in a coordinated care plan.
4. Teaming—collaborating with youth, families, providers and community partners to provide support for the youth and families and to create a coordinated care plan.
5. Monitoring and adapting—evaluating and updating the services and supports in the coordinated care plan.
6. Transition—altering levels of care and support in the coordinated care plan.

This section describes each of these components in greater detail.
Engagement

Engagement is the process of mental health agencies, providers and child-serving organizations empowering youth and families to take an active role in improving their own mental health. The providers commitment to engaging families motivates youth and families to recognize their own strengths, needs and resources. Engaging families is the foundation to building trusting and mutually-beneficial relationships between family members, service providers and other members of the Child and Family Team.

Engagement is a continuous process of communication and involvement used across all services and supports to gain input from youth and families. All the principles of care are adhered to during the engagement process.

Engagement principles include:

• Providing youth and families with respect, honesty and transparency.

• Learning about the strengths and needs of the youth and family with the intent of helping them reach their goals.

• Using the family’s primary language and avoiding jargon.

• Valuing and respecting cultural diversity.

Engagement essentials

The most important parts of the engagement component are listed below.

• The family, providers and team members communicate in a respectful and honest manner.

• Youth, families, providers, agencies and other team members build trusting relationships.

• Members of the team communicate their belief in the family’s ability to succeed and listen to the youth and family without judgment or defensiveness.

• Members of the team use language that is accessible and familiar to all team members.

• Based on the family’s preferred method of communication, the family, providers and other team members determine how to maintain contact with each other throughout the period of time the youth is in treatment.

• In all phases of the team’s work, they recognize and values the cultural identities, primary languages and practices of the youth and family members, and they integrate cultural traditions and practices into care whenever possible.

• Members of the team are aware that sometimes the youth and family members have different cultures they identify with, and create plans to address any cultural differences that exist among family members.
Assessment

Assessment is the practice of gathering and evaluating information about youth with mental health concerns and their families in order to understand their strengths and needs. This discovery process may include a self-administered mental health questionnaire or a brief screening by a medical professional. Both tools identify youth who may have a need for mental health services. A more comprehensive assessment by a mental health professional can provide an in-depth evaluation of available strengths, underlying needs, functional impairment, specific mental health concerns and risk factors. Assessment is a continuous practice and is not just performed at the beginning of the care process.

A Comprehensive Diagnostic Assessment, which is a type of mental health assessment, and the Child and Adolescent Needs and Strengths (CANS) tool are both used during the assessment process. The CANS tool addresses the strengths and needs of the youth and family, and it aligns with the principles of care. It is individualized, family centered and administered in a collaborative process. The ICANS system is an application that is used to record CANS information.

Assessment principles include:

- Acknowledging families as experts on their youth and youth as experts on themselves.
- Listening to families and ensuring they are heard and valued.
- Identifying individual and family strengths and considering them a vital part of understanding the youth and their needs.

Assessment essentials

The most important parts of the assessment component are listed below.

- The assessment process continues throughout treatment and the CANS and assessments are updated as strengths and needs change.
- The screening process, whether completed by the youth, family or by a medical professional, provides the youth and family with information to help them decide if a full mental health assessment may be beneficial. A screening is not required for an assessment. Providers recognize that youth and families are experts on their own experiences, and place significant value on their input.
- Evaluators learn about the strengths of all family members as an important part of getting to know them and understanding how each person’s interactions contribute to the strengths and needs of the youth and family.
- Families may choose to include other individuals in the assessment process who can add important details about both strengths and needs.
- Providers access CANS information in the ICANS system as part of their information gathering process.
- New providers update the existing CANS in the ICANS system. A youth should only have one record in the system.
• Once an initial CANS assessment is complete, the youth and family should not need to repeat sensitive information unless clinically necessary.

• The assessment process includes the identification of existing and potential informal supports for both the youth and family.

• The team identifies treatment plans from information gathered by the CANS tool and from the comprehensive diagnostic assessment.

• Clinicians review and discuss initial assessment findings with the youth and family members to ensure transparency in the assessment process and agreement on the results.

**Care planning and implementation**

Care planning is the practice of identifying appropriate services and supports that are unique to the strengths and needs of each youth and family. The care plan should incorporate informal services and supports whenever possible, and formal services and supports should be delivered in the least restrictive setting and method to meet the assessed needs and strengths of the individual youth. The care planning process engages the youth, family and other members of the Child and Family Team to develop a written coordinated care plan.

The coordinated care plan combines the strengths and needs identified by the CANS tool with all treatment plans from individual providers, if they exist, and informal supports, into one comprehensive plan that helps the youth, family, providers and informal supports focus on specific identified goals. These goals are designed to help the youth function better and reduce the impact of serious emotional disturbance. The coordinated care plan describes the youth’s strengths and needs, and short and long-term goals; addresses crisis, safety and transitions to different levels of care; and specifies the strategies, resources and time frames for implementation of services and supports.

Care planning and implementation principles include:

• Providing youth and families written information about choices they have in their care planning and teaming process.

• Informing youth and families of any limitations due to agency involvement, access to services and availability of resources.

• Providing youth and families both formal and informal services in the most appropriate and least restrictive settings.

• Making youth and family voice and choice the primary factors for decisions regarding intervention strategies.

• Identifying community-based services and supports that can be accessed currently or as resources to expand in the youth’s community.

• Focusing services on strengths and competencies that address needs, and not on deficiencies and problems that create needs.

• Planning services that are available, accessible and provided in a time, location and way that causes the least amount of additional strain to the youth and family.
Identifying methods to measure the outcomes of goals and tasks to assess how a youth changes rather than just their compliance with treatment.

**Care planning and implementation essentials**

The most important parts of the care planning and implementation component are listed below.

- The team members prioritize family preference when deciding which strategies will work best to meet the goals.
- Members of the team write and develop the coordinated care plan to build upon the strengths of the youth and family to help improve the youth’s functioning.
- The team revises and updates the coordinated care plan based on input from the youth, family and other team members, and with information from ongoing assessments and data collection.
- The coordinated care plan includes short and long-term goals that:
  - Are clear to all team members.
  - Utilize the youth and family’s identified and potential strengths
  - Address the youth and family’s unmet needs.
  - Are measurable. For example, goals track changes in the number or frequency of behaviors and improved levels of functioning.
  - Are used to assess change rather than assess youth and family compliance. For example, goals do not track missed appointments or incomplete tasks.
  - Address short-term improvements as well as long-term youth and family driven objectives to encourage the youth and family to work towards wellness and self-sufficiency.
- The coordinated care plan includes information from all provider treatment plans and any agency specific documentation, such as person-centered service plans, developmental disability plans, court ordered goals, or Family and Community Services plans. Members representing each group may be invited by the family to participate on the Child and Family Team.
- The coordinated care plan records decisions and progress made by the team.
- Families and youth fully engage in the care planning process by reviewing service options and limitations, and by ensuring the care plan is representative of the youth and family’s preference.

**Teaming**

Teaming is the process of bringing a youth and family together with any extended family, community members, mental health providers and individuals from child-serving organizations that are committed to helping the youth reach their treatment goals. These caring and invested individuals are invited by the family to work with and support the youth and family through a Child and Family Team coordinated care approach. The goal of this team is to include the perspectives of each member in order to create, monitor and adapt a more informed and collaborative care plan for the youth and family. Youth that require a higher level of treatment planning may have an Intensive Care Coordinator to facilitate their team and to coordinate and monitor service delivery.
Teaming principles include:

- Ensuring youth and families have input regarding who is on their Child and Family Team.
- Engaging youth and families as full and active partners in the process.
- Creating a decision-making method that is a joint activity with the youth and family rather than a process where decisions are made by a “majority rule” of the team.

**Teaming essentials**

The most important parts of the teaming component are listed below.

- The youth and family actively participate and are equal partners on the Child and Family Team.
- The youth and family’s concerns, competencies and perspectives inform all the decision-making on the team.
- Team members commit to supporting the youth and family throughout care.
- Members of the team work collaboratively with the youth and family to develop, monitor and adapt a coordinated care plan based on a shared vision that builds on the youth and family’s strengths.
- The family and youth work together with their provider to decide which individuals from the community are important to include on their team. Examples may include (but are not limited to):
  - Extended family
  - Friends
  - Neighbors
  - Coaches
  - Faith-based connections
  - Family doctors
  - Therapists
  - Service providers
  - Teachers or other educational staff
  - State and local agency representatives from child-serving organizations
- Members of the team who have different perspectives about the youth and family help improve the decision making and planning process by providing valuable input about the strengths and needs and the services and supports that will further meaningful treatment goals.
- The team identifies both formal and informal services and supports to help the youth and family reach the goals identified in the coordinated care plan.
- The teaming process does not replace the decision making process for other agencies and the team does not have the authority to change those agencies’ planning documents. Examples of planning documents that may not be changed include, but are not limited to:
  - Individualized Education Plans (IEPs)
  - 504 education plans
  - Family and Community Services plans
  - Court plans
- The composition of the team will likely change as the needs of the youth and family change, however, some composition of the team remains in place for the duration of a youth’s treatment, including during transitions to different levels of care, until the family determines the team is no longer needed.
Monitoring and adapting

Monitoring and adapting is the practice of continually evaluating the effectiveness of the coordinated care plan, continuously reassessing circumstances and resources, and reworking the plan as needed. The Child and Family Team is responsible for reassessing the youth and family’s needs, applying knowledge gained through ongoing assessments and data collection, and adapting the plan in a timely manner.

Monitoring and adapting principles include:

- Identifying services, regardless of the youth’s behavior, placement or family circumstances, and regardless of the availability of community-based services.
- Committing to never give up on the youth and family.
- Modifying the coordinated care plan to keep the youth and family safe.
- Understanding that setbacks may reflect the changing needs of the youth or family members, and not resistance.
- Recognizing the skills and knowledge of the family and youth are essential to the change process.

Monitoring and adapting essentials

The most important parts of the monitoring and adapting principle are listed below.

- The youth, family and other team members continuously evaluate the coordinated care plan for effectiveness.
- The team reviews the coordinated care plan to ensure the plan is providing services regardless of the youth’s behavior, placement, family circumstances, or availability of community-based services.
- Members of the team monitor services to ensure that providers are working towards the goals identified in the coordinated care plan and are mindful of keeping the youth and family safe.
- The team members adjust the coordinated care plan to ensure services and supports are effective and appropriate as the strengths and needs of the family change.
- The team adapts the coordinated care plan as the needs of the family and youth change over time. These adaptations include transitions to both lower and higher levels of care as needed.
- If there is a lack of progress, the team attempts to identify changing needs rather than assuming that the lack of progress is due to resistance or noncompliance with treatment.
- Members of the team realize that the planning, monitoring and adaptation processes are essential to accomplishing change.

Transition

Transition is the process of moving between levels of care and/or formal and informal services and supports. One goal of each coordinated care plan is to identify the appropriate level of care and find the correct balance of formal and informal supports that are needed to help the youth and family meet their goals. As goals are achieved, the Child and Family Team works to reduce the level of care supplied and the amount of formal services a youth receives. Formal services are then replaced with informal supports. If a youth has an increase in needs and/or a reduction in strengths that are reflected in the Child and
Adolescent Needs and Strengths (CANS) or in a mental health assess, the Child and Family Team may choose to transition to a higher level of care and an increase in formal supports.

The transition away from higher levels of care occurs when the assessment and CANS tool identifies that the youth has developed enough strengths to justify the change and appropriate formal and informal supports are in place for the youth and family. This transition is intended to help the family ensure long-term success.

Transition principles include:

- Recognizing that the youth and family is key in identifying available resources and supports.
- Viewing the community as the preferred resource for formal and informal supports.

**Transition essentials**

The most important parts of the transition component are listed below.

- The Child and Family Team is responsible for ensuring that transition and crisis planning is included in the coordinated care plan.

- When a youth meets a goal, the team identifies any level of care that can be reduced or formal services and supports that can be replaced with informal supports. The timeline for these transitions and any indicators (such as a change in CANS results or enacting a crisis plan), that a child may need to return to the more formal supports are included in the coordinated care plan.

- During the transition planning process, the youth and family collaborate with other team members to identify and engage informal community resources to provide sustainable support. Key considerations for these resources include:

  - Determining if an informal support is committed to meeting the ongoing needs of the youth and family.
  - Assessing the informal supports’ ability to enhance the youth and family’s strengths.
  - Confirming that the informal supports are aware of the transition plans, are prepared to work with the youth and family to meet their identified needs, and have effectively engaged the youth and family.

- Members of the team ensure that stable informal supports for the youth and family are in place before transitioning away from formal services. Transitions occur over time and are included in the coordinated care plan.
Child and Family Teams (CFTs)

All youth involved in the YES system of care should have a Child and Family Team (CFT) — a group of individuals the youth and family select to help and support them while the youth receives treatment. At a minimum, the team includes the youth, family and their primary mental health providers, but may also include friends, neighbors, coaches, instructors, religious leaders and other community members. This team works together to:

- Recognize and encourage the youth and family’s strengths.
- Identify the youth and family's needs.
- Learn what the youth and family want to accomplish.
- Set realistic short and long-term goals.
- Find solutions that build on the family’s strengths and lead to necessary changes.

Child and Family Teams are formed during the care planning process and continue while the youth is in treatment. The size and involvement of team members is driven by the needs and desires of the youth and family, and, as those needs change, members may be added or removed from the team. Each Child and Family Team works through the six components of the Practice Model, and uses the Principles of Care in all the phases of the Practice Model.

Child and Family Teams may operate differently based on the needs of the youth. Some teams are facilitated by the primary mental health provider, while teams that involve multiple systems or programs are facilitated by a care coordinator. The frequency of team meetings and intensity of work depends on the needs of the youth and family. In cases where more support is needed, the care coordinator may recommend involving a Wraparound coordinator.

All members of the Child and Family Team are responsible for attending and participating in meetings, collaborating with other team members, and listening to and respecting the opinions of others. Additional roles and responsibilities for team members are listed below.

**Facilitator:**

- Engages the youth and family.
- Works with the youth and family to identify formal and informal supports.
- Contacts supports and schedules meetings.
- Pulls together important information and documents.
- Sets expectations.
- Documents information.
- Performs administrative tasks necessary to support the team.
Youth and family:  
• Identifies individuals in the youth and family's life who are informal and formal supports.
  ° Actively participates.
  ° Speaks up about choices and preferences.
  ° Sets goals.
  ° May lead the team.

Informal Supports:  
° Listens to the youth and family's preferences.
° Helps identify strengths to address the youth and family's needs.
° Listens to the youth and family and provides support for them.

Formal Supports:  
° Listens to the youth and family's preferences.
° Helps identify services to address the youth and family's needs.
° Shares treatment goals that have been developed with the youth and family.
° Communicates progress that has been made towards goals.

Teaming process

There are three primary phases that the Child and Family Team work through together. In each of these phases, the Child and Family Team:

• Collaborates to develop a coordinated care plan that is individualized, addresses the strengths and needs of the youth and family, and identifies the roles of everyone involved.

• Monitors and considers the outcomes of the services the youth has been receiving and make adaptations over time.

• Identifies, recommends and arranges for all the youth and family's medically necessary services and supports.

• Facilitates service coordination for youth that have multiple providers and/or are involved with multiple child-serving agencies.

• Develops a process to resolve disagreements and arrive at a mutually agreed on approach for moving forward with services.

Each phase of the teaming process is described in detail below.
Phase I — Team formation

The Child and Family Team facilitator engages the youth and family to identify people in their lives who can help and support them. The facilitator reaches out to these individuals to invite them to participate on the Child and Family Team.

Phase II — Plan development, implementation and modification

This phase can be short or long depending on the strengths of the youth and family. The team works to develop and adopt a strengths-based coordinated care plan that includes both formal and informal services and supports.

One of the team's first tasks is to develop a crisis plan. This plan is designed to help youth and families avoid a crisis by addressing safety concerns, predicting potential areas of crisis and identifying ways to minimize a crisis. This plan should be reviewed routinely to make sure it is kept up-to-date.

Phase III — Transition planning

The team plans for transitions to ensure that youth move appropriately between levels of care and eventually out of the YES system of care, either because goals are met or they need to transition to adult care.

Child and Family Team meetings

Child and Family Team meetings are where the work of the team gets done. Community-based settings that promote openness, confidential discussion, and decision-making are the best place for Child and Family Team meetings. An office setting may not be the best location as some people do not feel comfortable in them.

The team decides where and how often to hold meetings based on the needs of the youth and family. Meetings occur more frequently during the initial plan development, when there are changes in goals or needs, and during transitions. A meeting may be scheduled when:

- A parent or youth requests a meeting.
- The identified strengths and needs change.
- The existing services and supports are not working as expected.
- New resources are available.
- The progress towards a goal is slower than expected.
- The goals are met and new goals need to be identified.
- There is a decrease in safety or a risk of crisis.
Coordinated Care Plans

A coordinated care plan is the result of the Child and Family Team's effort to coordinate care from all providers involved in a youth's treatment and may take many forms. Regardless of the form, the coordinated care plan is developed to connect plans developed by multiple service and support systems and to decrease redundancy and gaps. In a few situations a specific plan with defined requirements are developed. These plans include:

- Person-centered service plans
- Wraparound plans

Some examples of plans that can be integrated into a coordinated care plan are:

- Idaho Department of Juvenile Corrections plans
- Educational plans

Each of these plans are described in greater detail in this section.

Person-Centered Service Plans

A person-centered service plan is one form of a coordinated care plan, and is a requirement for youth who receive a serious emotional disturbance (SED) determination through the Liberty Healthcare assessment process and want to access mental health services through Medicaid.

Person-centered service plans must meet federal requirements. In order to do so, the Principles of Care and Practice Model are used to meet the criteria listed below:

- The youth and family lead the process as much as possible.
- The planning process is timely and occurs in a location convenient for the youth and family.
- The plan includes cultural considerations for the youth and family members.
- Guidelines are included to resolve conflicts and disagreements.
- The youth and family are given choices for services and supports and for who will provide them.
- The plan includes strengths, preferences, needs and goals that the youth and family identify.
- The plan identifies risks and includes a plan to minimize them.
- The youth’s signature and the signatures of the family, providers and other Child and Family Team members are on the plan.

The process for person-centered service planning is outlined in the following section.
Planning process

The person-centered service planning process begins after a youth is Medicaid eligible and receives a determination of an SED. The youth’s information is sent to the Division of Behavioral Health, and, if the youth has a developmental disability and an SED determination, the Division of Family and Community Services. After eligibility is confirmed, a care coordinator reviews the youth’s information and starts the person-centered service planning process described below.

1. The care coordinator who facilitates the process contacts the family to educate them on the person-centered service planning process and Child and Family Teams. During this call, the care coordinator:
   - Provides a definition of person-centered service planning.
   - Explains the role of a Child and Family Team.
   - Empowers the youth and family to identify individuals they want to be on their team.
   - Tells the family about any information or documentation they should bring with them to the meeting.

2. The Child and Family Team meets to work on the plan. During this meeting, the team:
   - Gets to know as much about the youth and family as possible.
   - Reviews the strengths and needs captured on the youth’s CANS to make sure both are included on the youth’s plan.
   - Discusses types of treatments and options for the youth and family.
   - Makes decisions about what to include on the plan.
   - Goes through the person-centered service planning form to capture all the required information.

3. At the end of the meeting the care coordinator gives the family a copy of their person-centered service plan.

4. The care coordinator submits the plan for approval.

The person-centered service planning process does not end once the plan is approved. The plan is revisited and updated as the youth’s strengths, needs and general level of functioning changes. At a minimum, an annual review and update with the Child and Family Team is done.
Wraparound planning process

Wraparound is a coordinated care process for youth and families with intensive needs. When high needs are identified on the CANS, a planning process is recommended to address those needs. In the YES system of care, youth and families are referred to Wraparound.

Wraparound uses a team-based, collaborative, principles-driven approach to create one care plan. The principles of Wraparound are very similar to the Principles of Care, and are used to ensure that the Wraparound plan builds on the youth and family's strengths to develop a larger informal support system to compliment any formal supports. The Wraparound principles are summarized in the blue sidebar.

Wraparound team

A Wraparound team includes a Wraparound Coordinator, the youth and family, natural or informal supports, formal supports and youth and family partners. If the youth had a Child and Family Team, this team can become part of the Wraparound team. The team listens to the youth and family, provides support for them, and collaborates to develop the Wraparound plan.

Wraparound planning process phases

There are four phases in the Wraparound planning process:

1. Engagement and team preparation.
2. Initial plan development.
3. Plan implementation.
4. Transition.

Wraparound is a structured planning process with distinct facilitation steps for each phase that support the youth and family so they can achieve their goals and vision. The Wraparound Care Coordinator facilitates this team based process by helping the youth, family and rest of the Wraparound team make decisions about progress forward or returning to a previous phases.

For additional information about Wraparound, refer to the Wraparound for Families Handbook. Best practice guidelines and standards for Wraparound are being developed and will be available in the future.

Wraparound principles

The guiding principles for Wraparound are:

- Family voice and choice: the youth and family's opinion matters and their care preferences are prioritized.
- Team-based: the youth, family and supports work together to reach agreement.
- Natural supports: people and programs in the youth and family's life provide support for them. Natural supports are sometimes called informal supports.
- Collaboration: team members contribute ideas and take responsibility for the action steps in the plan.
- Community-based: services and supports on the youth's plan are carried out where the lives.
- Culturally competent: the youth and family's unique cultural needs and preferences are taken into consideration.
- Individualized: care is customized specifically for the youth and family's strengths and needs.
- Strengths-based: strengths are identified and built on to improve functioning.
- Outcome-based: contains measurable goals to assess change rather than compliance are part of the plan.
- Persistence: all team members commit to achieving the goals of the Wraparound plan.
Idaho Department of Juvenile Corrections plans

If a youth is in the custody of the Idaho Department of Juvenile Corrections (IDJC), they receive mental health treatment planning under a model unique to the mission of the department. Juvenile Services Coordinators oversee treatment planning and implementation and actively work with the family, team members and community providers, as appropriate, during aftercare and reintegration planning. Before the youth returns to the community, the CANS is administered and they are connected with an Intensive Care Coordinator to ensure a continuum of care and to prevent gaps in services. When a youth is working towards reintegration back into the community and/or home, the Idaho Department of Juvenile Corrections accesses community reintegration providers for mental health services until the youth is released from custody.

Educational plans

Educational plans, such as the Individualized Education Plan (IEP) and 504 Plan, are governed by federal and state regulations that are not part of the YES system of care. While staff members from a youth's school or district may participate on a Child and Family Team, they do not have the authority to modify an educational plan without following the procedures associated with those plans. If a youth or family needs help to create or change an educational plan to support their mental health needs, they may contact their school to discuss the required steps.

Summary

The Principles of Care and Practice Model define the care experience youth and families can expect to receive in the YES system of care. The Child and Family Team use the Principles of Care and Practice Model to work with formal and informal supports to develop a coordinated care plan based on the strengths and needs of the youth and family.

Coordinated care plans may be created in a variety of ways, including using the person-centered service planning or Wraparound process. Treatment plans created for involuntary mental health services, such as those delivered by the Idaho Department of Juvenile Corrections are not governed by the YES system of care. Educational plans that may include services and supports for mental health needs are required to follow federal and state guidelines and are not subject the requirements of the Principles of Care and Practice Model.

Chapter 4 provides information on the services and supports available for youth involved in the YES system of care.
Chapter 4: Exploring Services and Supports

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Overview

The services and supports described in this chapter are available to youth based on their individual assessed strengths and needs. The Child and Family Team works together to determine what services should be part of the youth’s plan. The team facilitator coordinates care with providers outside the team to ensure all the youth’s providers and supports are working towards the same goals.

Publicly funded services and supports may be provided by different YES partners, including:

- Division of Behavioral Health (Children’s Mental Health)
- Division of Medicaid
- Division of Family and Community Services
- Idaho Department of Juvenile Corrections
- Idaho State Department of Education

The roles each of these partners have in providing services are described in the sections below. All the services and supports available to youth are listed and defined at the end of this chapter. In addition to the services listed in this chapter, youth with private insurance may contact a private provider to receive information about their covered care.

Division of Behavioral Health (Children’s Mental Health)

Regional Children’s Mental Health (CMH) offices can help connect youth who are not eligible for Medicaid to services and supports. For youth with a serious emotional disturbance (SED), Children’s Mental Health has a vouchered respite program, provides Wraparound care coordination and coordinates Child and Family Teams. In addition, access to some outpatient services are available on a sliding fee schedule. These services may be accessed by completing an application packet or by court order. After applications or orders are received, youth go through an assessment and treatment planning process. The treatment plan will include services that are available through Children’s Mental Health. As the YES system of care is being developed, children’s mental health clinicians are also facilitating the person-centered service planning process for Medicaid eligible youth.

Division of Medicaid

The majority of Medicaid mental health services are managed by Optum Idaho. Optum Idaho uses a network of providers who offer services and supports, and they help connect Medicaid members to these providers, authorizes services, and processes providers’ claims.

All youth with Medicaid are able to receive Medicaid services that a provider determines are medically necessary for them. Providers use their expertise, along with The Optum Level of Care Guidelines, to help them decide what is medically necessary. These guidelines are based on the following principles:
• Care should promote the youth’s wellness and resiliency.
• Care should be effective.
• Care should be accessible.
• Care should be appropriate.

Additional information about the Level of Care Guidelines and the services and supports provided by Optum Idaho can be found in the following resources:

• Optum Idaho Member Handbook
• Optum Idaho Provider Manual
• Optum Idaho Level of Care Guidelines

The coordinated care plan the Child and Family team develops lists the services and supports the youth needs. The team identifies resources in the community to provide services and supports, and referrals to other services could be included on the plan. The facilitator coordinates with all providers to ensure the youth is receiving the services identified on the plan. The Child and Family team addresses and supports crisis planning, however crisis services do not need to be listed on the plan.

Medicaid covers many mental health services, including inpatient services, directly. Services that are not covered under the Idaho Medicaid State Plan, may be requested through the early periodic screening, diagnosis and treatment (EPSDT) component of Medicaid.

**Early periodic screening, diagnosis and treatment (EPSDT)**

By law, any youth enrolled in Medicaid must be provided medically necessary screenings, diagnosis, and treatment for physical conditions or mental illnesses. Providers may recommend EPSDT services that are not covered under the Idaho Medicaid State Plan, but are considered to be medically necessary. Families, with the help of their provider, can complete an EPSDT form to request coverage of the service by Idaho Medicaid. Requests for EPSDT services must authorized before the youth receives the service. If the request for a service is denied, or a lower level of services is offered, the participant has the right to appeal the decision.

**Division of Family and Community Services (FACS)**

The Division of Family and Community Services provides case management services for:

• Youth in foster care.
• Youth who were adopted.
• Youth with both an SED determination and a diagnosed developmental disability.

For additional information on case management, refer to the Services and Supports section.
Idaho Department of Juvenile Corrections (IDJC)

Youth in custody with the Idaho Department of Juvenile Corrections receive mental health services under a model unique to the mission of the department, as identified in the Jeff D. Settlement Agreement. These services are provided through the Clinical Service Bureau, which is staffed by clinicians and social workers. These providers develop treatment plans, provide counseling and arrange for other services. The CANS is administered prior to youth returning to the community and they are then connected with an Intensive Care Coordinator to allow for continued care and to prevent gaps in services. When a youth is working towards reintegration back into the community and/or home, the Idaho Department of Juvenile Corrections accesses community reintegration providers for mental health services until the youth is released from custody. For additional information on these services, refer to the Clinical Services page on the Idaho Department of Juvenile Corrections website.

Idaho State Department of Education (SDE)

Not all youth involved with the YES program qualify for special education programs, but through the Child Find system, the State Department of Education helps districts identify and provide services to those youth who do qualify. Child Find activities are run to create public awareness of special education programs, to advise the public of the rights of students, and to alert community residents of the need to identify and serve students with disabilities. To be eligible for services under the Individuals with Disabilities Act (IDEA), a student must have a disability that:

1. Meets the Idaho state disability criteria as established in the State Department of Education - Special Education Manual.
2. Adversely affects educational performance.
3. Results in the need for specially designed instruction and related services.

In addition to special education services, some school based services provided for children with IEPs are reimbursed by Medicaid.

For additional information on special education services, refer to the following websites:

- State Department of Education - Special Education
- Idaho Training Clearinghouse

Services and Supports

All services and supports currently available as part of the YES Program are listed in the table below. A description of each service appears after the table. Many of these descriptions may also be found in the Optum Idaho Member Handbook.
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**Tips for youth**

Listed below are some tips for you as you start behavioral health services.

- Including supportive people and family members in your care can help you achieve your goals.
- Learning about your strengths and the strengths of your family can help you feel supported during treatment.
- Sharing in a group setting can be powerful because the other group members can relate to you. Helping someone else in your group through a tough time can help you reach your own goals.
- Medications can be an important part of healing, but some may not be right for you. Be sure to talk to your provider to make sure you understand any possible side effects.
- Your voice matters. Be sure to communicate with your provider and team to help make a plan that works for you.

**Assessments**

Mental health assessments are completed by the provider using a variety of methods including, but not limited to, conversations with youth, family and other members of their natural support system; observations of behaviors and interactions with others; a review of relevant assessments and other historical documents; and coordination with other service providers.

There are different names for assessments depending on who provides the assessment. Children’s Mental Health, Liberty Healthcare and Optum Idaho’s providers can all provide assessments.

**Case management/care coordination**

A service provided by a mental health professional to help the youth and family learn how to coordinate and access their medical, mental health and community-living needs.

**Child and Adolescent Needs and Strengths (CANS)**

The Child and Adolescent Needs and Strengths (CANS) is a tool used to identify a youth and family’s strengths and needs (including functional impairment), to assist in treatment planning, and to monitor the outcomes of services.

**Child and Family Team meeting**

A meeting with the youth’s informal and formal supports to develop, change, review and monitor the youth’s coordinated care plan. The team is responsible for reviewing the services on the plan and the progress towards the youth’s goals.
Comprehensive diagnostic assessment (CDA)

A licensed mental health clinician conducts an assessment by gathering historical and current clinical information through a clinical interview and from other available resources to identify the youth’s strengths and unmet mental health needs. The results are recorded and include the youth’s background information, the results of a mental health status exam, and the diagnosis.

Crisis intervention

During a crisis, a mental health provider works directly with the youth and family to deescalate the situation. The provider remains with the family until the crisis is resolved or other services and supports are in place to manage the crisis. This service is provided face to face in the community 24 hours a day, 7 days a week.

Crisis response

If a youth has a sudden and severe mental health problem, the youth or family can talk with a mental health professional on the phone to help them figure out what to do. This phone service is available 24 hours a day, 7 days a week. This service is not meant to replace emergency assistance. In a life threatening emergency, call 9-1-1.

Family psychoeducation

This service teaches the youth and family about their mental health needs and strengths. In addition, they learn ways to manage their medications and mental health so the youth can function better at home, school and in the community. The youth and family may attend a session with just their family or with a group of other families.

Family support services

A parent with lived experience raising a youth with mental health concerns meets with families to help them navigate the unique needs of raising children with mental health issues.

Tips for families

Listed below are some tips for you to think about as your child receives mental health services.

- Allowing your child time to process what they are learning in therapy and listening to their experience can help you understand how to help them reach their treatment goals.
- Improving family relationships can be an important part of behavioral health treatment because having strong supports improves the chance of success in treatment.
- Keeping a list of the medications your child is on, any changes in their health, and questions to discuss during visits can help when you meet with providers.
- Giving your child the opportunity to practice skills learned through skill building and community based rehabilitative services can help them reach their goals.
- Learning more about how your child’s SED impacts their attitudes and behaviors can help you better understand their strengths and needs, and can improve their treatment.
- Let’s be real here: The things we do for ourselves are most often the things we give up first when our children are struggling. Taking time to do the things that build you up and give you rest are vital to helping you continue to be your child’s best advocate, and can help you gain perspective.
**Tips for providers**

Working with mental health services and supports may be a new experience for many youth and families. Listed below are some tips to keep in mind.

- Take time to describe any unfamiliar terms to the family, as well as potential positive and negative impacts of each type of intervention (both short and long term) so the youth and family can make a fully informed decision on which types of services and supports they would like to engage in.

- Take time to explain options, goals and your process to youth and families.

- Help families understand their child’s needs in the therapy process.

- Youth and family voice and choice are an important part of the YES principles of care. Help families understand the options they have and answer their questions so that together you can select services that help the youth reach their goals.

- Monitor the success of the coordinated care plan created by the CFT and help the team make changes if the services included are no longer working, or other services may be more appropriate.

**Medication management**

A doctor or nurse meets with the youth and family to talk about the youth’s symptoms and determine if medications are appropriate. They also meet to monitor the medications they are currently taking, the effect of the medication, and any side effects to the medication.

**Psychological/neuropsychological testing**

Written, visual or verbal tests that are given by a psychologist to measure the youth’s thinking, behavior and daily functioning. This also includes observations of the youth to analyze their strengths and weaknesses in order to provide appropriate recommendations that take into consideration a variety of factors including age, culture, and living environment.

**Psychotherapy**

The youth talks with a provider about mental health challenges as well as functional impairments, and learns methods to build upon their strengths. There are three types of psychotherapy available:

1. Individual psychotherapy includes either a youth and therapist or a parent and the youth’s therapist.
2. Family psychotherapy includes the youth, family and a therapist.
3. Group psychotherapy includes a group of people with similar emotional problems and/or functional impairments and a therapist.

**Residential psychiatric treatment**

Comprehensive mental health treatment that takes place at a live-in facility. These facilities are known as psychiatric residential treatment facilities (PRTF), and they offer short-term, intense, focused mental health treatment to promote a successful return to the community.

**Respite**

Short-term or temporary care for a youth with an SED that is provided by someone other than the youth’s primary care giver. This service can take place in the youth’s home or in an appropriate community location, and may be offered as an individual or group service. Respite can be used as long as the youth is not experiencing a mental health crisis.
Respite services are available through Medicaid and Children’s Mental Health and the service requirements differ depending on who provides the service.

**Medicaid Respite**

Medicaid respite services are available through Optum Idaho to youth who go through the Liberty Healthcare assessment process and may be accessed immediately. However, once a youth has an approved person-centered service plan, respite must be included on it.

**Children’s Mental Health Respite**

The Children’s Mental Health Voucher Respite Care program provides vouchers to parents or caregivers of youth with an SED when short-term or temporary respite care is provided by friends, family or other individuals in the family’s support system. Through the voucher program, families pay an individual directly for respite services and are then reimbursed.

Voucher respite services are managed through a Voucher Respite Care Management contract funded by the Division of Behavioral Health.

**Skills building/community based rehabilitative services**

Services that help youth learn and use life skills so they can take care of their lives independently. A mental health provider and skills building worker help the youth and family come up with goals that are important to the youth. The skills building worker helps the youth learn and use skills to meet their goals.

**Transportation**

Youth can be transported to appointments for treatment like psychotherapy or skills building. Transportation services are not covered for respite or for Child and Family Team meetings.

**Treatment planning**

The Child and Family Team, including youth, family and mental health providers collaborate to develop a plan for treatment that includes the youth’s mental health goals and the steps the youth and family want to take to meet those goals. This service supports the care planning described in Chapter 3.

**Summary**

YES partners play different roles in providing services and supports to help youth with mental health needs.

- Children’s Mental Health provides a vouchered respite program, and may provide some services after a mental health assessment and treatment planning.
- Medicaid provides services for eligible youth, and most of Medicaid’s mental health services are managed by Optum Idaho.
- Youth in Juvenile Corrections receive treatment plans, counseling and other services through the Clinical Service Bureau.
- The State Department of Education provides special education services for youth who qualify under the Individual’s with Disabilities Act. Not all YES participants will qualify for these services.
To learn more about the services and supports available, refer to the resources listed below:

- [Optum Idaho Member Handbook](#)
- [Optum Idaho Provider Manual](#)
- [Optum Idaho Level of Care Guidelines](#)
- [Children’s Mental Health](#)
- [Department of Juvenile Justice Clinical Services](#)
- [State Department of Education Special Education](#)

“Chapter 5: Working Through Transitions” describes transitions youth may go through within the YES system of care.
Overview

In the YES system of care transitions are an important part of care. Transitions refer to the changing levels of care and appropriate services and supports needed by youth and families throughout their involvement with YES. Transitions can also refer to movement between systems, such as aging into the adult system or accessing care through specific child-serving agencies. Mental health providers and child-serving agencies provide discharge and transition planning to ensure the youth and family receive coordinated care as they move through different levels of care, between providers, across child-serving agencies, into the adult mental health system and out of care.

Transition points are identified and planned for by the Child and Family Team, so connections can be built to other services and supports that are needed during care and during transitions. This identification and planning helps youth and families as they move between levels of care and out of care based upon their changing needs, changing circumstances, and treatment goals. The overall goal is to ensure that the achievements the youth and family made during care are meaningful, durable and sustainable.

When the Child and Family Team begins to examine the strengths a youth has built in treatment, it signals the readiness for transitions. These strengths include the youth’s internal strengths, family strengths and community strengths. The Child and Adolescent Needs and Strengths (CANS) tool is used to measure these strengths and is an important part of transitions planning.

The sections below identify transition points and provide information on transition planning.

Transition Points

Although there are many transitions youth and families may go through while in treatment, the six transition points listed below have been identified in the YES system of care. These transitions occur when the youth:

- No longer has an SED or functional impairment as identified by the CANS.
- Ages out of the system.
- Experiences a change in insurance, including loss of Medicaid due to an increase in income.
- Leaves a residential placement.
- Leaves Idaho Department of Juvenile Corrections (IDJC) facility or county detention
- Requires a different level of care.
- Has left care and needs expedited re-entry.

Communication and collaboration between agencies and providers at the beginning of treatment, during treatment and at transitions promotes engagement and helps maintain the gains a youth and family have made during treatment. When going through transitions, the youth and family work with their Child and Family Team. The members of their team help by making referrals and linking the youth and family to other informal and formal mental health and community resources.
Transition Planning

Transition planning is a collaborative part of the teaming process. The Child and Family Team meets to identify, discuss and develop a shared vision of future success as defined by the youth and family. The resulting plan included transitions points consistent with success. The plan identifies services and supports, transition points and potential barriers. It also identifies strategies and strengths the family needs to develop to naturally support transitions.

Summary

Transition are changes in care that occur as the youth and family move into, through and out of the YES system of care. The YES system of care has identified six transition points the youth and family may experience. The Child and Family Team helps the youth and family plan for transitions and progress through the transition.

The YES system partners are continuing to develop procedures and protocols related to transitions throughout the system of care. Additional information about transitions will be included in the next publication of the YES Practice Manual.

The final chapter of the YES Practice Manual provides information on the complaints and appeals process. Go to Chapter 6: Filing Complaints and Appeals to learn more.
Chapter 6: Filing Complaints and Appeals

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Overview

Youth and families may find there are times when they are not satisfied with the services they receive, don’t agree with their provider, or disagree with a decision from the state. When this happens, they may choose to file a complaint or appeal. A complaint is a claim that a situation is unsatisfactory and may be about anything. An appeal is a request to change a decision. This chapter provides information on both the complaints and appeals processes.

Youth and families cannot be penalized or retaliated against for filing a complaint or appeal.

Filing Complaints

When a youth or family member is not satisfied with any part of their care within the YES system of care, they may file a complaint. The complaint may be about the quality of care, the services, the provider, an employee, the benefit plan, the YES system in general or any other issue.

Complaints should start with the youth’s provider, school district, case manager, or any other care provider. If the complaint is not addressed, follow the steps in the sections below to contact the state agency that is providing services for the youth.

Idaho Department of Health and Welfare complaint process

To file a complaint with the Department of Health and Welfare, use the table below to locate the correct contact information. Complaints may be received in any format (phone, email, mail) and do not have any specific requirements.

<table>
<thead>
<tr>
<th>Division or contractor</th>
<th>Contact Information</th>
</tr>
</thead>
<tbody>
<tr>
<td>Behavioral Health</td>
<td>Phone: 1-855-643-7233</td>
</tr>
<tr>
<td></td>
<td>Fax: 1-208-334-5998</td>
</tr>
<tr>
<td></td>
<td>Email: <a href="mailto:yes@dhw.idaho.gov">yes@dhw.idaho.gov</a></td>
</tr>
<tr>
<td></td>
<td>Mail: Division of Behavioral Health, Quality Assurance</td>
</tr>
<tr>
<td></td>
<td>450 West State Street</td>
</tr>
<tr>
<td></td>
<td>Boise, ID 83702</td>
</tr>
<tr>
<td>Medicaid</td>
<td></td>
</tr>
<tr>
<td>- Early and Periodic Screening, Diagnosis and Treatment (EPSDT)</td>
<td>Email: <a href="mailto:EPSDT@dhw.idaho.gov">EPSDT@dhw.idaho.gov</a></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td>- Medicaid Medical Care Unit</td>
<td>Phone: 1-866-205-7403</td>
</tr>
<tr>
<td></td>
<td>1-208-364-1833</td>
</tr>
<tr>
<td></td>
<td>Email: <a href="mailto:MedicaidCareUnit@dhw.idaho.gov">MedicaidCareUnit@dhw.idaho.gov</a></td>
</tr>
<tr>
<td>- Medicaid Office of Mental Health and Substance Abuse</td>
<td>Phone: 1-866-681-7062</td>
</tr>
<tr>
<td></td>
<td>1-208-334-0767</td>
</tr>
<tr>
<td></td>
<td>Email: <a href="mailto:MedicaidSEDProgram@dhw.idaho.gov">MedicaidSEDProgram@dhw.idaho.gov</a></td>
</tr>
</tbody>
</table>
After a complaint is received, the recipient responds to the complaint as outlined below.

**Division of Behavioral Health**

When the Division of Behavioral Health receives a complaint, they:

1. Log, review and assign the complaint to a member of the complaint committee.

2. Send a letter or call the individual who filed the complaint within five business days to acknowledge that the complaint was received.

3. Review the complaint. The individual who filed the complaint may be called during this time for additional information or clarification. The committee member listens and is respectful to each individual.

4. Call the individual who filed the complaint to follow-up with the resolution or next steps.

5. Send a letter within 30 days of the complaint. This letter includes:
   - The date the complaint was received.
   - The date the complaint was resolved.
   - A summary of findings.
   - The complaint resolution or a description of next steps.
**Tips for families**

The complaints and appeals processes are important tools to help monitor and potentially change how the YES system of care is working. The following tips are meant to help youth and families when working through these processes:

- You should file a complaint if it feels like something wasn’t handled correctly. Don’t be afraid to ask if something can be handled differently or better. These types of complaints help improve the system.

- You can call and ask someone if you’re not sure if your issue is a complaint or an appeal. Whoever you talk to can tell you what steps to take.

- It is important to pay attention to deadlines for requesting an appeal because missing a deadline may cause you to lose your right to appeal.

- If you’re struggling to get the paperwork or documentation that you need to file the appeal, go ahead and make the request for the appeal without it. Include the information you currently have and make a note about the documentation you are waiting to receive.

- You should always ask for information to be provided to you in writing.

- Remember, you should never be penalized for filing a complaint or appeal.

**Division of Medicaid**

When Medicaid receives a complaint, they:

1. Review and assign the complaint to a designated staff member.

2. Investigates the complaint. The individual who filed the complaint may be called during this time for additional information or clarification.

3. Call the individual who filed the complaint to follow-up, communicate any decisions and close the complaint.

**Liberty Healthcare**

When Liberty Healthcare receives a complaint, they:

1. Send an acknowledgment letter within five business days of the receipt of the complaint.

2. Investigate the complaint. During this process they may reach out to the individual who filed the complaint to get additional information, and they may speak with the independent assessor.

3. Send a resolution letter within 10 business days of the receipt of the complaint.

**Optum Idaho**

When Optum Idaho’s Quality Department receives a complaint, they:

1. Review the complaint and assign it a unique tracking number.

2. Route the complaint internally for a staff member to look into.

3. Classify the complaint into one of two categories:
   - A Quality of Service complaint, which is a concern about non-quality of care matters managed by Optum Idaho.
   - A Quality of Care complaints, which is a concern about services a member received from a provider in the Optum Idaho network.

4. Send an acknowledgment letter within five business days of the receipt of the complaint. This letter includes the tracking number for follow up purposes.
5. Send a resolution letter for Quality of Service complaints within 10 business days of the receipt of the complaint.

6. Resolve Quality of Care complaints within 30 days of the initial receipt of the complaint. Due to privacy issues and federal and state regulations, the actions taken by Optum Idaho cannot be shared with Medicaid Members.

**Idaho Department of Juvenile Corrections complaint process**

Complaints about mental health services within the Idaho Department of Juvenile Corrections should first be made with the youth’s case manager. If the case manager and the person filing a complaint are unable to reach a resolution, the complaint moves up to the unit manager and then moves to the facility superintendent. If a resolution still cannot be reached or if the individual is still unsatisfied, they should contact the director of the Idaho Department of Juvenile Corrections.

**Idaho State Department of Education complaint process**

Complaints about school-based services that involve the identification, evaluation or education placement, or involve the provision of a free and appropriate public education should start with the youth’s teacher, guidance counselor and principal. If the parties are unable to reach a resolution, one of the following complaints can be filed with the State Department of Education:

- A state administrative complaint involves the suspected violation of the Individuals with Disabilities Education Act (IDEA), part B.

- A due process complaint is a formal complaint about the identification, evaluation or educational placement of the youth, or the provision of a free appropriate public education for a student with a disability or suspected of having a disability. These complaints are a request to have an independent hearing officer determine a special education decision.

The State Department of Education explains the procedures for filing complaints in the Special Education Manual. Refer to Chapter 13—Dispute Resolution for additional information about complaints, instructions for filing a complaint and links to online forms. Contact the State Department of Education dispute resolution coordinator with any questions.

**Tips for providers**

Providers can encourage youth and families to file complaints and can help them with their appeals. Some things you can do to help clients through the complaint and appeals processes are listed below.

- Encourage clients to leave feedback.

- Look at complaints as opportunities to improve your care and the system in general.

- Answer questions about complaints and appeals, and help direct families to the correct process.

- Help facilitate the appeals process for families.

- Provide supporting documentation to families in a timely manner, so they are able to meet deadlines.

- Represent families in fair hearings.
Filing Appeals

Individuals who disagree or are not satisfied with a mental health decision may want to file an appeal. All decisions are based on the information that has been received. Some types of decisions that are eligible for an appeal include:

- Medicaid eligibility denial
- Mental health diagnoses
- Denial or termination of services
- Denial of payment for services
- Decisions that do not meet deadlines

If families file a complaint about the decision, they must also file a timely appeal and meet all appeal deadlines.

All the divisions within the Department of Health and Welfare follow the same appeal process while Optum Idaho has its own appeal process. If a mutually agreed upon resolution cannot be reached during the appeal process, a State Fair Hearing may take place. Appeals and State Fair Hearings are part of what is known as Due Process and are required by the state to protect individuals’ rights.

The sections below provide information on the Idaho Department of Health and Welfare appeals process, the Optum Idaho appeal process, and State Fair Hearings. It also provides information on how to file an appeal with the Idaho Department of Juvenile Corrections, which does not have a formal appeals process.

Idaho Department of Health and Welfare appeals process

When families receive a Notice of Decision in the mail and they disagree with the decision, they may file an appeal with the division that issued the decision. Individuals who file an appeal are known as appellants.

A Notice of Decision may be about program eligibility or service eligibility. Some of the information included on the notice is listed below.

- A statement of the action or decision made by the department with documentation that supports the specific reasons for the action or decision.
- The rules or statutes that support the action or decision.
- Instructions for filing an appeal.
- An explanation of the youth’s rights and instructions on how to exercise those rights.
- Information on the continuation of benefits pending a hearing.

Before filing an appeal, the individual submitting the appeal should carefully read all the information in the Notice of Decision to make sure they understand everything. This person may be a family member, a provider or someone acting for the youth and family. The appeal must be submitted in writing within 28 days of the date on the Notice of Decision, and must include:

- The appellant’s (person appealing) name, address and phone number.
- The requested remedy for the situation.
• A copy of the decision.
• The reason for disagreement with the department’s action.
• Any documentation that supports the appeal. This includes information that was not available at the
time the decision was made.

Send appeals to:

Fax: 1-208-639-5742
Mail: Administrative Procedures Section
Idaho Department of Health and Welfare
450 W. State Street
Boise, ID 83720-0036

When Health and Welfare receives an appeal, the following actions occur:

1. The appeal is routed to designated staff to review.
2. The staff reviews the appeal and begins an investigation. The appellant may be contacted for additional
information at this point in the process.
3. After researching and reviewing all the material, the investigator may attempt to reach a mutually
acceptable resolution with the appellant.
4. A decision is reached and communicated within 30 days of the receipt of the appeal. An appeal can be
resolved, upheld or withdrawn.
   • If the appeal is resolved, the initial decision is reversed. The service, payment or eligibility is
     approved.
   • If the appeal is withdrawn, a withdraw letter will be sent to the appellant.
   • If the appeal is upheld, the first decision is confirmed and the hearing officer is contacted to begin
     the fair hearing process.

Optum Idaho appeals process

An Adverse Benefit Determination letter is sent by Optum Idaho to inform youth and their families
that requested services or payments have been
denied, reduced, or terminated. Optum Idaho
makes these decisions based on criteria in their
Level of Care Guidelines and the Psychological/
Neuropsychological Testing Guidelines.

The youth, family or an authorized representative can file an appeal of the Adverse Benefit Determination.
Medicaid members may continue to receive services while they are waiting for an appeal decision if all of
the following conditions are met:

• An appeal is requested within 10 days of the date on the Adverse Benefit Determination.
• The appeal review involves a service received before the appeal review.
• The services were requested by a credentialed provider.
• The time period requested for the service has not run out.
• A request for an extension of the services is made by the youth, family or authorized representative. Providers appealing on behalf of the member cannot request this option.

An appeal may be either urgent or non-urgent. Each type of appeal and the process for appeal are explained in the sections below.

**Filing an urgent appeal**

An urgent appeal may be requested when the youth, family, provider or Optum Idaho thinks a quick decision needs to be made based on the youth’s health. This includes situations where the regular time frames for an appeal could seriously jeopardize the youth’s life, health or ability to regain maximum functioning. Urgent appeals must be filed within 10 days of the denial letter.

To file an appeal, complete and return the Appeal Request Form that is enclosed with the Adverse Benefit Determination, or call 1-855-202-0973 weekdays between 8:00 a.m. and 5:00 p.m. MST. The following actions occur:

1. The Optum Idaho representative takes all the appeal information and may request supporting evidence.
2. Optum Idaho denies or approves the request for an urgent appeal.
   - If the urgent appeal is denied, the appeal goes through the non-urgent appeals process and is resolved within 30 days.
   - If the appeal is approved as an urgent request, Optum makes a determination within 72 hours and notifies the youth, family and the provider of the outcome by phone. A written notification is also sent by mail.

**Filing a non-urgent appeal**

Non-urgent appeals must be filed within 60 days of the denial letter’s date, but to continue receiving services that were terminated, reduced, or suspended the appeal must be filed within 10 days. Appeals may be started over the phone or in person, but must be followed up in writing. Complete the Appeal Request Form that comes with the Adverse Benefit Determination or send a request letter that contains the following information:

• The appellant’s (Medicaid member) name, identification number, date of birth and address.
• The service, dates and units that are being appealed.
• Any additional information that should be considered during the appeal process, including records relating to the current conditions of treatment, co-existent conditions or any other relevant information.
• An explanation for why the adverse decision should be overturned.
• If a provider sends the letter, they must also include:
  - Their name, tax identification number and contact information.
  - Written consent from the Medicaid member.
Send appeals to:

Fax: 1-855-272-7053  
Email: optumidaho.appeals_greivance@optum.com  
Mail: Optum Idaho  
205 East Watertower Street  
Meridian, ID 83642

When Optum Idaho receives the appeal, the following actions take place:

1. Optum sends a written confirmation of the appeal within 5 days of receiving it.

2. Optum assigns the appeal to a staff member who was not involved in the first decision.

3. The person assigned the appeal reviews all the records associated with the first decision and any new information that was sent with the appeal.

4. Optum makes a decision within 30 days and sends a letter with the outcome to the Medicaid member and provider.
   - If the original determination is overturned, the services or payments are approved and the appeal process is complete.
   - If the original determination is upheld, the letter will identify the specific criteria that were not met in the request. A State Fair Hearing may be requested if the Medicaid member is unsatisfied with the appeal decision.

**Requesting a State Fair Hearing**

Medicaid members must go through the Optum Idaho appeals process before they can request a fair hearing. If they are not satisfied with the appeal decision, they may submit a written fair hearing request. An authorized individual may help with the request or submit the request for them. In the appeal decision letter, Optum Idaho provides instructions on how to request a fair hearing and provides a request form. Medicaid members must request a fair hearing in their own words, complete the request form and bring the form to any Idaho Health and Welfare office within 120 days of the date on the decision letter. The form may also be mailed or faxed to:

Fax: 1-208-639-5742  
Mail: Administrative Procedures Section  
Idaho Department of Health and Welfare  
450 W. State Street  
Boise, ID 83720-0036
State Fair Hearings process

A State Fair Hearing is a process the state uses to challenge decisions that affect the rights of children, youth and families. During the hearing, witnesses, including providers, can provide testimony, and written documents, including treatment, medical or school records, can be presented to an impartial hearing officer. Families have the right to ask all witnesses questions, and may have someone represent them in the hearing. The hearing officer issues a written decision based on the evidence presented during the hearing.

The Administrative Procedure Section of the Idaho Department of Health and Welfare processes all appeals and State Fair Hearing requests. The State Fair Hearing process is governed by IDAPA 16.05.03.

After the hearing officer receives a request for a hearing, the following actions take place:

1. The hearing officer schedules the hearing and sends a letter that contains the date and time of the hearing, the deadline to submit supporting materials, records and witness lists, and other important instructions.

2. The appellant and the department prepare for the hearing.
   - The appellant may request their records from the department, talk to their witnesses and gather any supporting materials. They may also ask someone — a friend, relative, attorney, etc. — to assist them at the hearing.
   - The department may talk to their witnesses and gather any supporting materials.

3. On the day and time specified in the letter, all parties call the number provided in the hearing notice and enter their identification number.

4. The following actions take place:
   - The appellant tells the hearing officer why they believe the decision made by the department is incorrect.
   - The department tells the hearing officer why they made the decision.
   - Witnesses for both the appellant and the department may provide their own testimony.
   - The appellant and the department may ask questions.
5. The hearing officer writes a decision and sends it within 30 days of the hearing. There are three possible decisions:

- **Affirmed** — the hearing officer agrees with the department and the appeal is dismissed.
- **Remanded** — the hearing officer decides the department decision was not appropriate. The decision is sent back to the department and the appeal is automatically closed.
- **Default** — the appellant did not appear at the hearing. This decision may be reversed and the hearing may be rescheduled if the appellant sends a request in writing.

6. The hearing officer’s decision is final after 14 days. During this time period the appellant or department may appeal the decision to the director of the Idaho Department of Health and Welfare.

- Instructions for how to file an appeal with the director are included with the hearing officer’s decision.
- The director conducts a review and within 56 days issues a final order.

**Idaho Department of Juvenile Corrections appeals process**

Youth and families who wish to appeal a mental health decision made by the Idaho Department of Juvenile Corrections must do so through the court. They should contact an attorney or the director of the Idaho Department of Juvenile Corrections for assistance.

**Summary**

Families are welcome to file complaints about situations they find unsatisfactory and may file an appeal for decisions they disagree with them. If an appeal is not resolved, it may result in a State Fair Hearing. During the hearing both sides present evidence and then the hearing officer issues a decision. The hearing officers’ decision may be appealed to the director of the Idaho Department of Health and Welfare.

Mental health decisions made by the Idaho Department of Juvenile Corrections may only be appealed through the court.

Youth and their families will never be penalized for filing a complaint or an appeal.
Terms to Know

Access Model

The Access Model describes how youth access and move through the YES system of care.

Administrative Hearing

See Due Process

Agency

The term “agency” usually refers to any local, county, or state government entity. Examples include the Idaho Department of Health and Welfare, the Idaho State Department of Education and the Idaho Department of Juvenile Corrections.

The term agency may also refer to a company that consists of numerous providers.

Appeals

See Due Process

CANS Screener

The CANS Screener is a tool based on the Child and Adolescent Needs and Strengths (CANS) that can help identify unmet mental health needs. Refer to Chapter 1 for additional information.

Centers for Medicare & Medicaid Services (CMS)

The Centers for Medicare and Medicaid Services, is a federal agency within the United States Department of Health and Human Services that works in partnership with states to administer the Medicaid program. Rules put into effect by CMS must be followed by state Medicaid programs.

Certified Family Support Partners (CFSP)

See Family Support Partners

Certified Peer Support Specialists (CPSS)

See Peer Support Specialists

Checklist

The checklist is a short list of CANS-based questions designed to help parents and caregivers determine if their child may benefit from a full mental health assessment.
Child and Adolescent Needs and Strengths (CANS)

The Child and Adolescent Needs and Strengths (CANS) is a tool used in Idaho to identify functional impairment, support decision making in planning for treatment and monitor the outcomes of services. Refer to Chapter 2 for additional information.

More information about the CANS can be found at the Praed Foundation website.

Child and Family Team (CFT)

The Child and Family Team is a group of caring and invested individuals who are invited by the youth and family to work together to support the youth. Refer to Chapter 3 for additional information.

Children’s Mental Health (CMH)

The Children’s Mental Health program is part of the Division of Behavioral Health under the Idaho Department of Health and Welfare and is a partner in a community-based system of care for children with SED and their families.

Continuum of Care

A continuum of care is a range of services and supports that extend from the least intrusive (examples may include counseling or medication management) to the most restrictive (examples may include hospitalization or residential treatment programs). This range of services is intended to provide support for each phase of treatment from identification and diagnosis to the participant’s transition out of the system.

Coordinated Care Plan

A coordinated care plan is the result of the Child and Family Team coordinating care from all the providers involved in treatment and may take many forms. Refer to Chapter 3 for additional information.

Developmental Disabilities (DD)

Developmental disabilities are a group of conditions due to an impairment in physical learning, language or behavior areas. These conditional begin during a person’s developmental period, may impact day-to-day functioning, and usually last throughout their lifetime.

Developmental Disabilities Program

The Developmental Disabilities program is administered by the Division of Family and Community Services under the Department of Health and Welfare and serves Medicaid-eligible children with developmental disabilities through home and community-based services (HCBS).

Diagnostic and Statistical Manual of Mental Health Disorders (DSM)

The Diagnostic and Statistical Manual of Mental Health Disorders, frequently called “the DSM,” is the handbook used by healthcare providers to diagnose mental health disorders.
Division of Behavioral Health (DBH)

The Division of Behavioral Health is a part of the Idaho Department of Health and Welfare. It operates community-based mental health services in each of the state’s seven regions. The Division of Behavioral Health is responsible for multiple programs, including Children’s Mental Health.

Division of Family and Community Services (FACS)

The Division of Family and Community Services is part of the Idaho Department of Health and Welfare and is responsible for many social service programs such as child protection, adoption, foster care, developmental disabilities, and early intervention services for infants and toddlers.

Division of Medicaid

Medicaid is a federal program administered by the states, with a percentage of the benefits funded by federal dollars.

In Idaho, the Division of Medicaid is part of the Department of Health and Welfare and is responsible for administering the Idaho Medicaid State Plan, which increases access to medical care for children, low-income families, and disabled residents.

Domains

Domains are areas that are critical to the growth and development of a child and success of a family. On the CANS, items are grouped into domains such as strengths, behavioral and emotional needs, and functioning.

The CANS uses domains as categories that capture and document information needed to help a child and family inform treatment planning.

Due Process

Due Process refers to procedures an agency must take to ensure that a person is not treated in an unfair, unsupported, or unreasonable way. Due Process may include:

• A formal letter with specific information about a decision made by the agency regarding services that have been requested to the participant (also known as a “notice”) and instructions on how to request an appeal.

• An informal resolution.

• A referral to a fair hearing to review decision the agency made that the participant disagrees with.

Refer to Chapter 6 for additional information.
Early and Periodic Screening, Diagnosis and Treatment (EPSDT)

Early and Periodic Screening, Diagnosis and Treatment (EPSDT) is a federally required component of Medicaid for children under the age of 21. States are required to provide Medicaid-eligible children any additional healthcare services that are covered under federal Medicaid regulations and found to be medically necessary, even if that service is not covered in the state plan.

EPSDT includes screening, vision, dental, hearing, and other necessary healthcare services, diagnostic services, treatment and other measures to correct or ameliorate defects and physical and mental health conditions.

More details about EPSDT can be found in ‘EPSDT – A Guide for States’ and in 42 CFR 441.50-62 and in the Idaho Administrative Procedures Act (IDAPA) rules at 16.03.09 Sections 880-889.

Information about EPSDT in Idaho, including the EPSDT Request Form, can be found on the Department of Health and Welfare website.

Fair Hearing

See “Due Process”

Formal Supports

A formal support is usually a trained professional providing a service. Examples include doctors, therapists, and behavioral aides.

Home and Community-based Services (HCBS)

Home and community-based services (HCBS) are delivered to Medicaid participants in their own home or community rather than in institutions or other out-of-home placements. HCBS programs serve people with intellectual or developmental disabilities, physical disabilities, or mental illnesses.

ICANS

ICANS is an electronic, internet-based system used to administer, score and manage the Child and Adolescent Needs and Strengths (CANS) Assessments in Idaho.

More information about ICANS, including resources and user guides can be found on the ICANS website.

ICANS Automation Helpdesk

The ICANS Automation Helpdesk manages all agency and user access to the ICANS system.

The Helpdesk is also responsible for:

• Providing training.

• Creating supportive documentation for the functionality of the ICANS system.
• Assisting with technical support of the ICANS system for approved users.

The Helpdesk can be reached at icanshelpdesk@dhw.idaho.gov.

Idaho Behavioral Health Plan (IBHP)

The Idaho Behavioral Health Plan, administered by Optum Idaho, provides outpatient mental health and substance use disorder services for adults and children enrolled in Idaho Medicaid. Inpatient services are covered through the Idaho Medicaid State Plan and EPSDT.

Idaho Department of Health and Welfare (DHW)

The Idaho Department of Health and Welfare promotes and protects the health and safety of Idaho residents. They have multiple divisions, many of which work with youth and families. The Idaho Department of Health and Welfare is designated as the State Behavioral Health Authority under Idaho Statute Section 39-3123.

Idaho Department of Juvenile Corrections (IDJC)

The Idaho Department of Juvenile Corrections is responsible for the youth ages 10 to 21 who are committed to their custody by the Idaho court system. The department operates juvenile corrections centers in Lewiston, Nampa and St. Anthony, which allows most juveniles to remain close to their families and communities. They provide fully accredited school programs and strengths-based mental health services to meet needs identified by comprehensive assessments and treatment plans.

Idaho State Department of Education (SDE)

The Idaho State Department of Education is a state level agency that supports local schools and students. They are responsible for implementing policies, distributing funds, administering statewide assessments, licensing educators, and providing accountability data. The State Department of Education is committed to providing leadership, expertise, research and technical assistance to school districts and schools to promote the academic success of all students.

The Special Education Department is a department within the State Department of Education, and is responsible for ensuring that school districts are compliant with special education and federal program regulations.

Independent Assessor

An independent assessor works for an agency contracted by Medicaid to conduct a functional assessment and determine eligibility for home and community-based services (HCBS).

To meet requirements for YES, the independent assessor also conducts a comprehensive diagnostic assessment to identify a mental health diagnosis, unless the family can provide the results of a comprehensive diagnostic assessment completed within the previous six months.
**Individualized Treatment Plan**

An individualized treatment plan is created by each of a child’s providers to address the goals that were identified in the coordinated care plan created by the Child and Family Team.

An individualized treatment plan identifies:

1. Specific services or supports being offered by that provider.
2. The strength being applied or built, or the need being addressed.
3. Measurable goals as identified in the coordinated care plan created by the Child and Family Team.

**Informal Supports**

Informal supports, sometimes referred to as natural supports, are people who are part of a family’s community and social network. Some examples of informal supports include extended family members, neighbors, colleagues, sports coaches, or religious leaders. These individuals support the youth and family without payment.

**Intensive Care Coordination (ICC)**

Intensive Care Coordination is case management for youth whose CANS score indicates that they need a high level of care, or who are transitioning home from an out-of-home placement such as therapeutic foster care, an acute psychiatric hospital, or a psychiatric residential treatment facility (PRTF). Intensive Care Coordination may also be appropriate when intervention is needed to keep a child from being moved to an out-of-home placement.

Intensive Care Coordination includes both assessment of service needs and service planning utilizing a facilitated Child and Family Team process that is consistent with the Principles of Care and Practice Model.

Some families may choose to utilize the Wraparound model to provide Intensive Care Coordination, but all intensive care coordinators will work with the child and family to coordinate care, create transition plans, and monitor progress towards goals.

The Department of Juvenile Corrections provides Intensive Care Coordination to youth in their care under a model unique to their mission.

**Jeff D. Class Action Lawsuit**

The Jeff D. et al. v. C.L. “Butch” Otter et al. class action lawsuit was filed in 1980 and sought to address two primary issues:

1. Mixing adults and juveniles at State Hospital South.
2. The provision of community-based mental health and education services to children with serious emotional disturbance.
In an attempt to resolve the suit the state focused on the provision of community-based mental health services. In 2007, the federal district court dismissed the case. The Ninth Circuit Court of Appeals overturned the decision in 2011, reinstating the case. The federal district court advised the parties to engage in a mediation process to arrive at a solution to the suit.

The parties, including parent, provider and advocacy representatives, collaborated from October 2013 to December 2014 to create a Settlement Agreement leading to an improved children’s mental health system of care. This new system is community-based, easily accessed, family-driven and follows the system of care, Practice Model and Principles of Care outlined in the agreement.

**Jeff D. Settlement Agreement**

The Settlement Agreement is a contractual agreement between the parties to the Jeff D. class action lawsuit to resolve the underlying dispute. It is a high-level description of what the State has agreed to do in order to have the lawsuit dismissed.

**Level of Care (LoC)**

The level of care is the amount and intensity of services and supports needed to address identified needs.

For services and supports provided through Optum Idaho, [level of care guidelines](#) can be found on their website.

**Natural Supports**

See “Informal Supports”

**Needs**

A need is an area that a youth or family requires help with to reach identified goals.

**Optum Idaho**

[Optum Idaho](#) is a division of United Behavioral Health, and is contracted by the Division of Medicaid to administer the Idaho Behavioral Health Plan.
**Person-Centered Service Plan**

The person-centered service plan, frequently referred to as simply a person-centered plan, includes information about the youth, including preferences, strengths and needs as identified in the CANS, and goals. The plan also includes a list of all of the formal and informal services and supports needed to achieve the identified goals, whether or not they are reimbursable by Medicaid. Care is taken to make sure there is no duplication of services delivered through other agencies or programs.

Youth with traditional Medicaid who want respite services, and youth who receive Medicaid after receiving an SED diagnosis under the higher income limit are required to have a person-centered service plan.

Refer to Chapter 3 for additional information.

**Practice Model**

The Practice Model describes the six key components required to provide care in the Youth Empowerment Services (YES) system of care. Refer to Chapter 3 for additional information.

**Primary Care Physician**

A primary care physician is a doctor who provides regular and continuing care for youth and families, and is trained to be the first point of contact for an undiagnosed condition.

**Principles of Care**

The Principles of Care are 11 values that are applied in all areas of Youth Empowerment Services (YES). Refer to Chapter 3 for additional information.

**Provider**

A provider is a person or agency that directly delivers a service or support to a child or family. Providers are frequently referred to as formal supports and are usually paid for their service.

**Safety Plan and Crisis Plan**

The terms “safety plan” and “crisis plan” are frequently used interchangeably, but these plans have two separate functions.

A safety plan is created to address acute risk of harm to self and others and explains the steps used to keep the child and family safe during a crisis.

A crisis plan is created to address ongoing challenges due to the mental health of a youth, and details the triggers that can lead to a future crisis and how to avoid or manage them.

Both plans are created by individual providers with the family or by the Child and Family Team.
Screening

A screening is a method of determining if a child may need to access mental health services. Refer to Chapter 1 for additional information.

Serious Emotional Disturbance (SED)

Serious emotional disturbance is a term used to identify children under the age of 18 who have both a mental health diagnosis from the DSM and a functional impairment as identified by the CANS.

A functional impairment limits a child’s ability to participate socially, academically and emotionally at home, at school or in the community.

The legal definition of SED is found in Section 16-2403, Item 13 of the Idaho Code.

Services and Supports

A Medicaid term that identifies the difference between services provided by a licensed and/or experienced provider and functional supports needed to help a youth and family live their lives.

Stakeholders

The term “stakeholders” refers to people who have an investment, share or interest in a specific subject. In relation to YES, a stakeholder is a person or group that has an interest in mental healthcare for youth. Youth, families, service providers, governmental agencies, advocacy groups, and the insurance agencies that pay for services are all examples of stakeholders. Other examples include educators, law enforcement, local and state government officials and private social service organizations.

Strengths

A strength is a capability, knowledge, skill or asset that can be used to attain a goal or address a need. Strengths are identified and documented by the CANS tool.

System of Care

The YES system of care is a continuum of services and supports for youth with serious emotional disturbance and their families that is built on the Principles of Care and Practice Model. The YES system of care creates meaningful partnerships between families, youth, providers and government agencies to address the specific needs of the youth and family in order to help them function better at home, in school, in the community and throughout life.
TCOM (Transformational Collaborative Outcomes Management)

Transformational Collaborative Outcomes Management, usually referred to by the acronym TCOM, describes how providers and child serving agencies work with people at every level of a system to improve outcomes for children and families. It is an approach that focuses on gaining various perspectives on a situation before a decision is made.

TCOM recognizes that each participant in the mental health system has a different perspective, focus, and responsibility. These differences can create tension, and tension can make it difficult to focus on obtaining a common objective, specifically the wellness of the youth and family in treatment.

TCOM creates a system to return all participants back towards a shared vision of addressing needs and building the strengths of youth and families. This shared vision helps people at every level of the system work together with families and children.

The CANS tool and Child and Family Team are built on the philosophy of TCOM.

More information about TCOM can be found at the Praed Foundation website.

Transition

Transition is the process of changing levels of service, switching between higher and lower levels of intensity and duration, as the needs of the child and family change. Refer to Chapter 5 for additional information.

Wraparound

Wraparound is a team-based, family-driven, and youth-guided planning process that is led by guiding principles, has a structured format, and is implemented with facilitated activities. The Wraparound process is used to address complex needs for both youth and families and is successful by creating relationships with a team of involved people to support treatment needs.

Youth Partners

Youth Partners may be part of the Wraparound team. Their role is to act as an advocate and support for the youth who is currently participating in a Wraparound planning process.

Youth Empowerment Services (YES)

Youth Empowerment Services, known by the acronym YES, is the name chosen by Idaho youth for the new children’s mental health system of care.
## Appendix A — Resources

<table>
<thead>
<tr>
<th>Resource</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Children's Mental Health Application (English)</strong></td>
<td>This link opens the application packet that needs to be completed in order to receive help from Children’s Mental Health.</td>
</tr>
<tr>
<td><strong>Children's Mental Health Application (Spanish)</strong></td>
<td>To request a print copy of the application, contact the appropriate regional office as listed in Appendix B.</td>
</tr>
<tr>
<td><a href="https://healthandwelfare.idaho.gov/Medical/Mental-Health/ChildrensMentalHealth/">https://healthandwelfare.idaho.gov/Medical/Mental-Health/ChildrensMentalHealth/</a></td>
<td></td>
</tr>
<tr>
<td><strong>Idaho CareLine</strong></td>
<td>Provides information and resources for getting help. Call 2-1-1 to talk to a representative.</td>
</tr>
<tr>
<td><a href="https://211.idaho.gov/">https://211.idaho.gov/</a></td>
<td></td>
</tr>
<tr>
<td><strong>Idaho Department of Juvenile Corrections - Clinical Services</strong></td>
<td>Describes the clinical services the Department of Juvenile Corrections provides to youth in their care. These services are unique to the mission of the department.</td>
</tr>
<tr>
<td><a href="http://www.idjc.idaho.gov/clinical-services">http://www.idjc.idaho.gov/clinical-services</a></td>
<td>For additional information, email <a href="mailto:contactus@idjc.idaho.gov">contactus@idjc.idaho.gov</a> or call 208-334-5100.</td>
</tr>
<tr>
<td><strong>Idaho State Department of Education - Special Education Manual</strong></td>
<td>This manual provides information on special education in Idaho. It includes information on 503 Education Plans, Individualized Education Plans and complaints with the State Department of Education.</td>
</tr>
<tr>
<td><strong>Idaho Training Clearinghouse</strong></td>
<td>Links school professionals and parents with special education training opportunities and resources across the state.</td>
</tr>
<tr>
<td><a href="https://idahotec.com/">https://idahotec.com/</a></td>
<td>For additional information, email <a href="mailto:itc@uidaho.edu">itc@uidaho.edu</a>.</td>
</tr>
<tr>
<td><strong>Medicaid Application</strong></td>
<td>Links to the online application for Medicaid.</td>
</tr>
<tr>
<td>Resource</td>
<td>Description</td>
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<td>-----------------------------------------------------------------------------</td>
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<tr>
<td><strong>Optum Idaho Level of Care Guidelines</strong></td>
<td>Provides information for providers on the level of care guidelines used to make coverage decisions. To request a printed copy, contact Optum Idaho at 1-855-202-0973.</td>
</tr>
<tr>
<td><a href="https://www.optumidaho.com/content/ops-optidaho/idaho/en/providers/guidelines---policies.html">https://www.optumidaho.com/content/ops-optidaho/idaho/en/providers/guidelines---policies.html</a></td>
<td></td>
</tr>
<tr>
<td><strong>Optum Idaho Member Handbook</strong></td>
<td>Provides information for members on services and supports, complaints and appeals, and member rights. To request a printed copy, contact Optum Idaho at 1-855-202-0973.</td>
</tr>
<tr>
<td><strong>Optum Idaho Provider Manual</strong></td>
<td>Provides information for providers on various topics, including: benefits, authorization requirements and access to care, privacy practices, compensation and claims, appeals and disputes, and member rights and responsibilities. To request a printed copy, contact Optum Idaho at 1-855-202-0973.</td>
</tr>
<tr>
<td><a href="https://www.optumidaho.com/content/ops-optidaho/idaho/en/providers/guidelines---policies.html">https://www.optumidaho.com/content/ops-optidaho/idaho/en/providers/guidelines---policies.html</a></td>
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<tr>
<td><strong>Wraparound for Families Handbook</strong></td>
<td>This link opens a handbook that provides information on Wraparound for families.</td>
</tr>
<tr>
<td><strong>YES Website</strong></td>
<td>The information center for all things related to the YES system of care and the YES project, including additional resources, training information and documentation.</td>
</tr>
<tr>
<td><a href="http://www.yes.idaho.gov">http://www.yes.idaho.gov</a></td>
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</tbody>
</table>
Appendix B — Contact Information

Department of Health and Welfare Appeals

Phone: 1-208-334-5564

Division of Behavioral Health / Children’s Mental Health

<table>
<thead>
<tr>
<th>Regional Office Location</th>
<th>Phone number</th>
</tr>
</thead>
<tbody>
<tr>
<td>Coeur d’Alene</td>
<td>208-769-1406</td>
</tr>
<tr>
<td>Kellogg</td>
<td>208-769-1406</td>
</tr>
<tr>
<td>St. Maries</td>
<td>208-769-1406</td>
</tr>
<tr>
<td>Ponderay</td>
<td>208-769-1406</td>
</tr>
<tr>
<td>Grangeville</td>
<td>208-983-2300</td>
</tr>
<tr>
<td>Lewiston</td>
<td>208-799-4440</td>
</tr>
<tr>
<td>Moscow</td>
<td>208-882-0562</td>
</tr>
<tr>
<td>Caldwell</td>
<td>208-459-0092</td>
</tr>
<tr>
<td>Nampa</td>
<td>208-459-0092</td>
</tr>
<tr>
<td>Payette</td>
<td>208-459-0092</td>
</tr>
<tr>
<td>Boise</td>
<td>208-334-0800</td>
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<tr>
<td>Mountain Home</td>
<td>208-334-0808</td>
</tr>
<tr>
<td>Twin Falls</td>
<td>208-732-1630</td>
</tr>
<tr>
<td>Burley</td>
<td>208-732-1630</td>
</tr>
<tr>
<td>Pocatello</td>
<td>208-234-7900</td>
</tr>
<tr>
<td>Preston</td>
<td>208-234-7900</td>
</tr>
<tr>
<td>Blackfoot</td>
<td>208-785-5871</td>
</tr>
<tr>
<td>Idaho Falls</td>
<td>208-528-5700</td>
</tr>
<tr>
<td>Rexburg</td>
<td>208-528-5700</td>
</tr>
<tr>
<td>Salmon</td>
<td>208-528-5700</td>
</tr>
</tbody>
</table>
Idaho Department of Juvenile Corrections

Phone: 1-208-334-5100
Email contactus@idjc.idaho.gov

Idaho CareLine

Phone: 2-1-1

Idaho State Department of Education

Phone: 1-208-332-6800
Email info@sde.idaho.gov

Liberty Healthcare

Phone: 1-877-305-3469
1-208-258-7980

Medicaid Application

Phone: 1-877-456-1233

Medicaid Early and Periodic Screening, Diagnosis and Treatment

Email: EPSDT@dhw.idaho.gov

Medicaid Medical Care Unit

Phone: 1-866-205-7403
1-208-364-1833
Email: MedicalCareUnit@dhw.idaho.gov

Medicaid Office of Mental Health and Substance Abuse

Phone: 1-866-681-7062
1-208-334-0767
Email: MedicaidSEDProgram@dhw.idaho.gov

Medicaid Pharmacy

Phone: 1-866-827-9967
1-208-364-1829
Medical Transportation Management (MTM)

Phone: 1-866-436-0457
Form: [http://www.mtm-inc.net/contact/](http://www.mtm-inc.net/contact/)

Optum Idaho Network

Phone: 1-855-202-0973

YES Complaints

Phone: 1-855-643-7233
Fax: 1-208-334-5998
Email: yes@dhw.idaho.gov
An active partnership with communities